

You are now in the event **Lobby** where you can interact with others, including the administrator, using the chat function

## Instructions for participants

**1** Please **turn off** your blurred or virtual background

**2** Please **rename yourself** with M/PM/MO/O/PM/G/B/S before your name and organisation after your name: "X - NAME - ORGANISATION" (e.g. S – Mélanie Collot – EOSC-A)

M: Delegate of Members (voting member)

MO: Delegate of Mandated Organisation (voting member)

PM: Provisional Member (voting member)

O: Observer (representative)

PO: Provisional Observer

G: Guest (everybody else)

B: Board

S: Staff

**3** **Register.** We will move you to one of the registration rooms where you will be asked to show your ID/passport to get registered.

**4** After registration, **you will be sent to the GA live room to wait** for the meeting to start at 14:00 CEST.

- **If you get kicked-out of Zoom**, go back to the link emailed to you and re-join.
- **If you experience problems**, please reach out to us via chat or email to [secretariat@eosc.eu](mailto:secretariat@eosc.eu)

## Emergency contacts



**Mélanie Collot**  
+32 498 74 69 85



**Sofie Peeters**  
+32 473 24 09 96



# Welcome to the main GA#12 Zoom room!

The meeting will begin at 14:00 CET.

In the meantime, please keep your microphone and camera off.



Photo by [invisiblepower](#) on [Pexels](#)



# 12<sup>th</sup> General Assembly

## 10 December 2025 | Online

12:00-14:00 CET Online registration

14:00-17:30 CET GA proceedings (coffee break at 15:45-16:00)



## This meeting will be recorded

By staying in this meeting, you consent to the recording and its use, including images, both internally and externally to promote EOSC-A activities.



EOSC-A Photography  
& Video Filming Policy  
[eosc.eu/photography-video-filming-policy/](http://eosc.eu/photography-video-filming-policy/)



Image by [Pexels](#) from [Pixabay](#)

# Group photo

# Item 01: Welcome and opening

Klaus Tochtermann, President, EOSC-A



# eosc Meeting essentials

## Housekeeping rules



- Naming convention (M, MO, O, PM, PO, G, B, S)
- This GA will be recorded
- Microphone and camera

## Voting

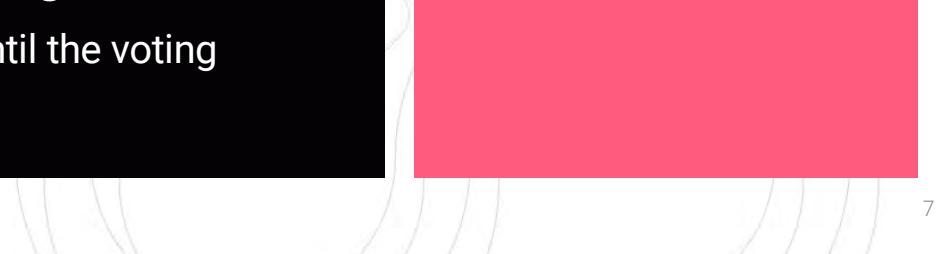


- Only Delegates have voting rights
- Delegates and proxies will receive a PIN from [connect@votebox.live](mailto:connect@votebox.live) to log in to Votebox
- If your PIN doesn't arrive within 5-7 min:
  - 1) Check your spam
  - 2) Contact us at [secretariat@eosc.eu](mailto:secretariat@eosc.eu)
- You can modify your vote until the voting round officially closes

## Contacts



- Mélanie Collot: +32 498 74 69 85
- Sofie Peeters +32 473 24 09 96
- [secretariat@eosc.eu](mailto:secretariat@eosc.eu)





Who abstains?

Voting sessions will start with a question “Who abstains?”



# Introduction and testing of Votebox

votebox  
by quizzbox



# eosc How to log in to the voting tool

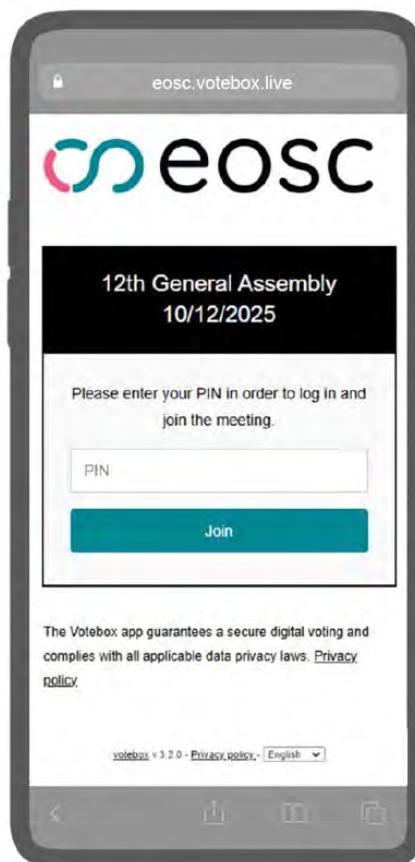
Open the following URL in a web browser:



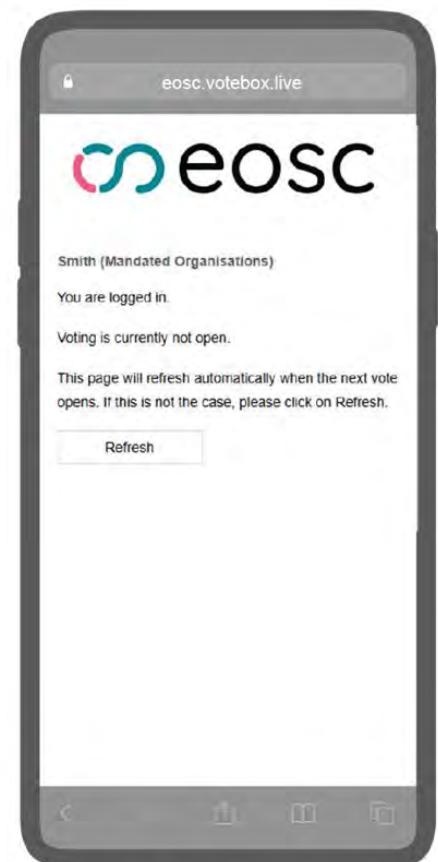
[eosc.votebox.live](https://eosc.votebox.live)

The most convenient way is to use your smartphone. Alternatively, you can open a separate window on your computer.

To log in, you will need the personal PIN that has been sent to you by e-mail.



Login page



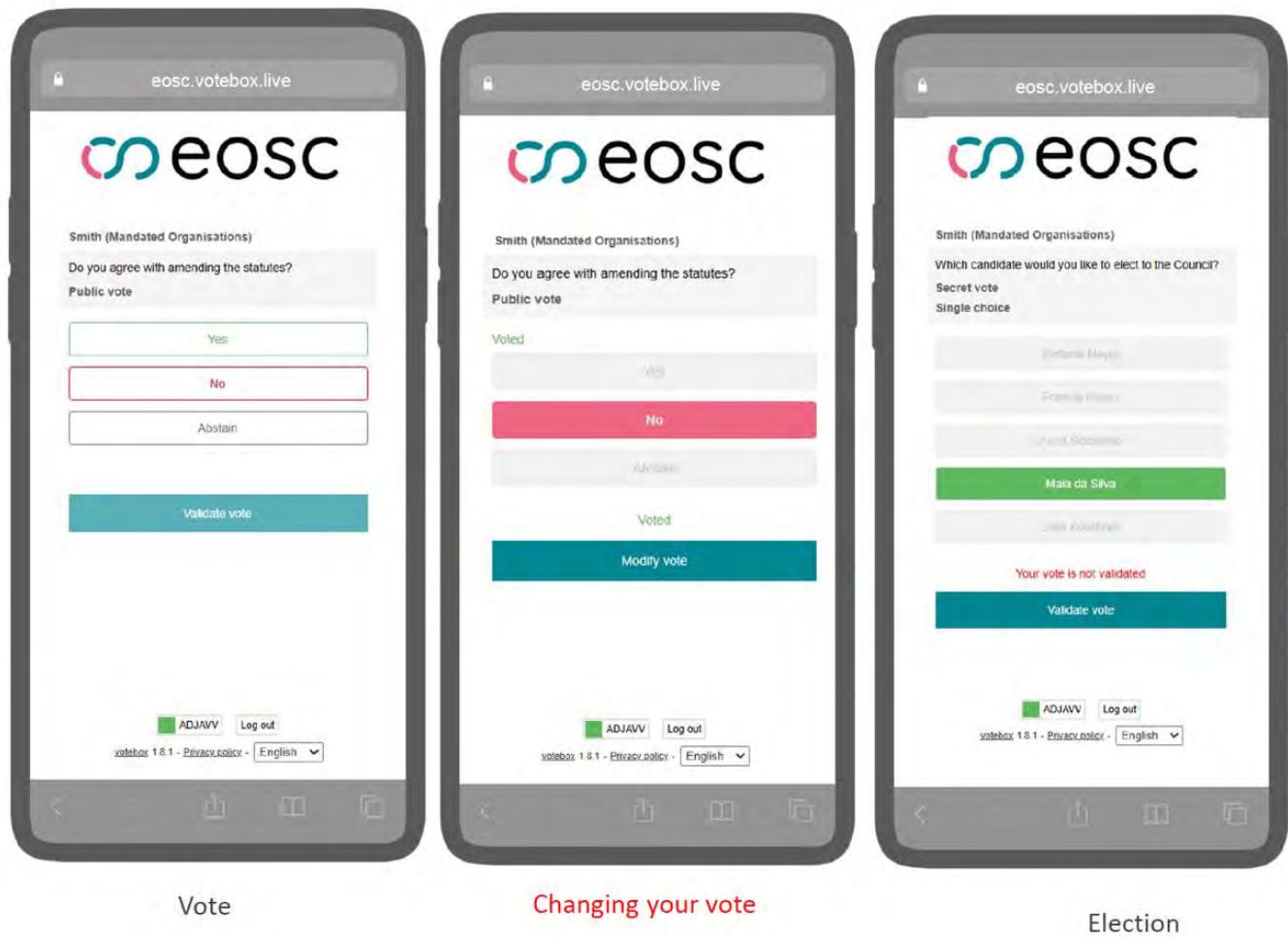
Display after login

# eosc How to vote

As soon as the voting is open, you will see the question and the corresponding answer options.

Click on the desired answer option and then on the confirmation button to submit your vote.

You may change your mind as long as the vote is open (to do this, click on **“Modify vote”** and cast your new vote right after).

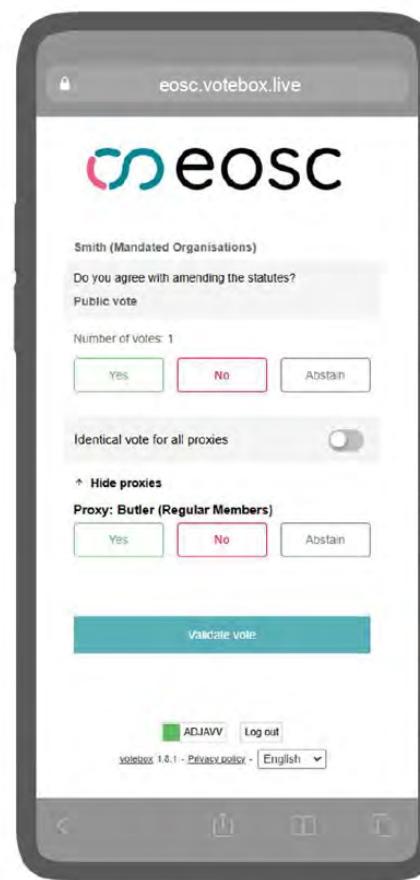


# eosc How to vote for your proxies

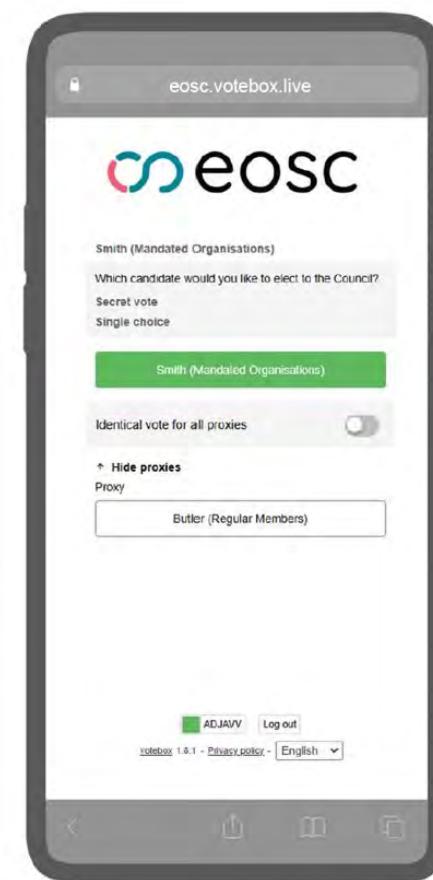
If other members have given you a proxy, you will be able to vote for both you and your proxies.

Select the desired answer option for you and for your proxies and then click on the confirmation button.

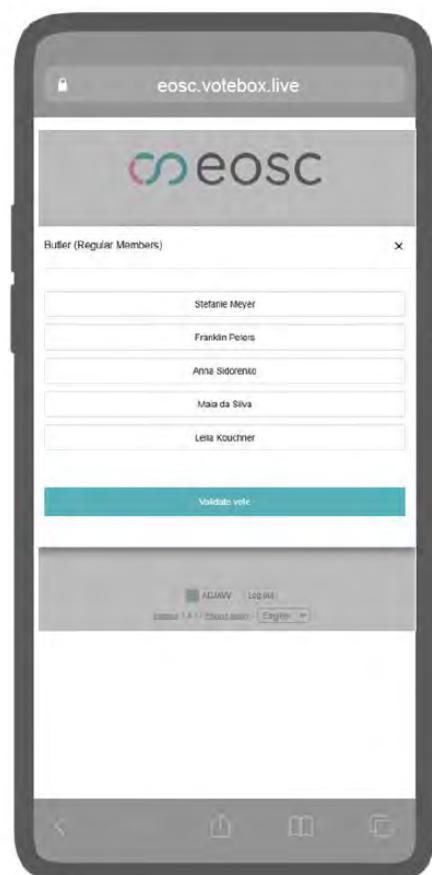
For elections, you need to click on the name of the voting member to cast the vote. Subsequently, a pop-up window is going to open (green background indicates that the vote has been cast).



Vote with proxy



Election with proxy



eo



Photo by Leeloo The First on [Pixels](#)

# Q&A

## Item 02: Adoption of draft agenda

Klaus Tochtermann, President, EOSC-A





# Draft agenda

12:00

## Registration starts

For Delegates, identification by ID or passport is required.

Virtual registration ends at 14:00 CET, and no late registration is possible.

14:00

## Item 01: Welcome and opening (Information / 10')

Klaus Tochtermann, President, EOSC-A

14:10

## Item 02: Adoption of draft agenda (Decision / open voting / 15')

Testing of voting system Votebox

14:25

## Item 03: Admission of new Members & Observers (Decision / open voting / 10')

Kamran Naim, Director, EOSC-A

Paper A – New Members and Observers

14:35

## Item 04: Status and evolution of the EOSC Federation (Information / 20')

Bob Jones, Co-Chair EOSC Federation Build-up Group, EOSC-A

Paper B – Status and evolution of the EOSC Federation

# eosc Draft agenda

14:55 **Item 05: Annual report of the President and Secretary General** (*Information / 20'*)  
Klaus Tochtermann, President, and Ute Gunsenheimer, Secretary General, EOSC-A

Paper C – Annual Report of the President and the Secretary General

15:15 **Item 06: Election of three Board Members, incl. short presentations of candidates and extra time between the voting rounds** (*Decision / anonymised voting / 30'*)  
Klaus Tochtermann, President, and Ignacio Blanquer, Director, EOSC-A

Paper D – Directors' candidacies

15:45 **Coffee break** (15')

16:00 **Item 07: EOSC post-2027**

**Presentation of possible implementation routes of FP 10 for addressing EOSC post-2027** (*Information / 20'*)  
Ute Gunsenheimer, Secretary General, EOSC-A

Paper E-1 – “Neutral Paper” explaining possible implementation routes of FP 10 for addressing EOSC post-2027

# eosc Draft agenda

16:20 **Establishing a common position on a post-2027 EOSC** (*Decision / open voting / 15'*)  
Sara Garavelli, Director, EOSC-A  
  
Paper E-2 – Establishing a common position on a post-2027 EOSC

16:35 **Item 08: Work plan 2026** (*Decision / open voting / 15'*)  
Ute Gunsenheimer, Secretary General, EOSC-A  
  
Paper F – Work plan 2026

16:50 **Item 09: Financial matters** (*Decision / open voting / 15'*)  
Klaus Tochtermann, President and Treasurer, EOSC-A  
  
Paper G – Financial matters

17:05 **Item 10: Discussion / AOB** (15')

17:20 **Item 11: Closing**



Photo by [cottonbro studio](#)

## Item 02: Adoption of draft agenda

The GA is invited to adopt  
the agenda for GA#12.

Decision/Open voting  
Testing of Votebox

# Item 03: Admission of new Members & Observers

Kamran Naim, Director, EOSC-A



Paper A: New Members & Observers



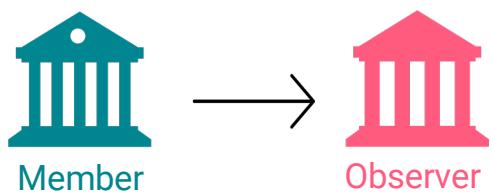
# ceosc Update on Members and Observers



- Resignations
- Provisional Members
- Provisional Observers
- Members changing to Observers
- Voting

Photo by [Andrew Moca](#) on [Unsplash](#)

# eosc Resignations to re-apply



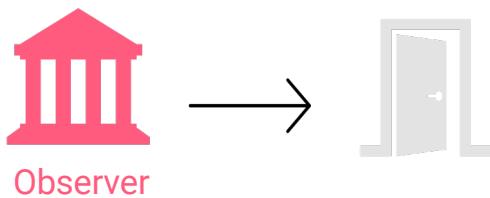
Three Members have resigned membership in order to re-apply as Observers

- **Universidade de Vigo (UVIGO)**, Spain (applicable as of 2026)
- **Universitat Politècnica de València (UPV)**, Spain (applicable as of 2026)
- **Commissariat à l'Energie Atomique et aux Energies Alternatives (CEA)\***, France (applicable as of 2026)

*\* CEA was initially listed in Paper A for GA#10 as changing status from Member to Observer. During GA#10, this was corrected after the CEA delegate confirmed that no official request had been submitted. For GA#12, the request has now been formally received.*



# eosc Resignations



## One Observer

- **Universidad Rey Juan Carlos (URJC)**, Spain (applicable as of 2026)



# eosc New applications



One new application for **Members** has been received

- **Italian Research Center on High Performance Computing, Big Data and Quantum Computing (ICSC) Foundation, Italy**



One new application for **Observers** has been received (+3 changing status)

- **E<sup>3</sup>UDRES<sup>2</sup> - Verein zur Förderung, Koordination und Weiterentwicklung der European University Allianz für smarte und nachhaltige Regionen (E<sup>3</sup>UDRES<sup>2</sup> Association), Austria**



# eosc Presentations by new Member applicants



Member

# ICSC - Italian Research Centre on HPC, Big Data and Quantum Computing

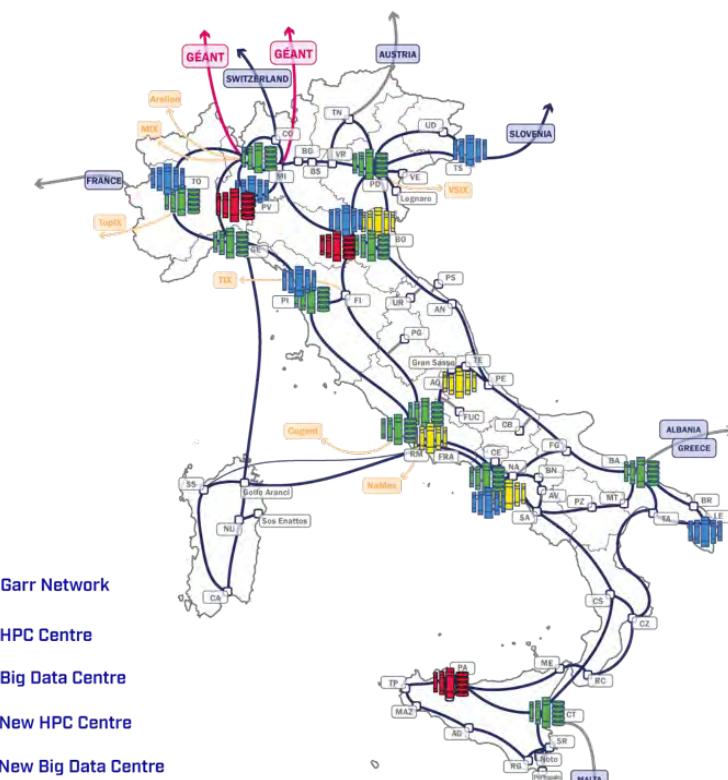
The Italian National Research Centre on High-Performance Computing, Big Data and Quantum Computing is managed by the ICSC Foundation, **established by the Italian Ministry of University and Research** with €320 million in funding.

ICSC currently represents a network of **50+ public and private members** and directly employs 20+ professionals. It consists of 10 “spokes”, each focused on a vertical technical or scientific domain, plus an “horizontal spoke”, providing access to state-of-the-art computing and data infrastructures to the ICSC members.

The ICSC main goal is to **sustain research** through direct involvement of public and private institutions. This is done according to the motto “From Research to Business” which gave birth to the ICSC.

The ICSC Foundation is deeply involved in international and EOSC-related collaborations: **it manages the Italian Node of the EOSC Federation** and leads or participates to several key European projects that might represent a value for the EOSC-A community.

As part of its mission, ICSC is strongly committed to integrating data ethics and FAIR principles into its activity programs.



# eosc Presentations by new Observer applicants



Observer

# E<sup>3</sup>UDRES<sup>2</sup>

Engaged and Entrepreneurial European University as  
Driver for European Smart and Sustainable Regions

## European University Alliance

<https://www.eudres.eu/>



## THE HIGHER EDUCATION INSTITUTIONS IN E<sup>3</sup>UDRES<sup>2</sup>



St. Pölten University  
of Applied Sciences



Polytechnic Institute  
of Setúbal



Hungarian University of  
Agriculture and Life Sciences



UC Leuven-Limburg  
University of Applied Sciences



Politehnica University  
Timișoara



Vidzeme University  
of Applied Sciences



Saxion University of  
Applied Sciences



Fulda University of  
Applied Sciences



Jyväskylä University  
of Applied Sciences

## Joining as E<sup>3</sup>UDRES<sup>2</sup> Association representing the Alliance

### E<sup>3</sup>UDRES<sup>2</sup> Ent-r-e-novators Project

Open Practices strategy and implementation plan

4 MOOCs Courses Foundations for OE/OA/OS/OI

PhD Summer School 2025 – Open Practices in Higher Education

<https://arena.eudres.eu/learning/>

2024-2025 52 actions related to OP with over 1,439 participants

eo



Photo by Leeloo The First on [Pixels](#)

# Q&A

Applicants will now be sent to a **breakout room** for the General Assembly to vote on the admission of new Members and Observers





## Item 03: Admission of new Members and Observers

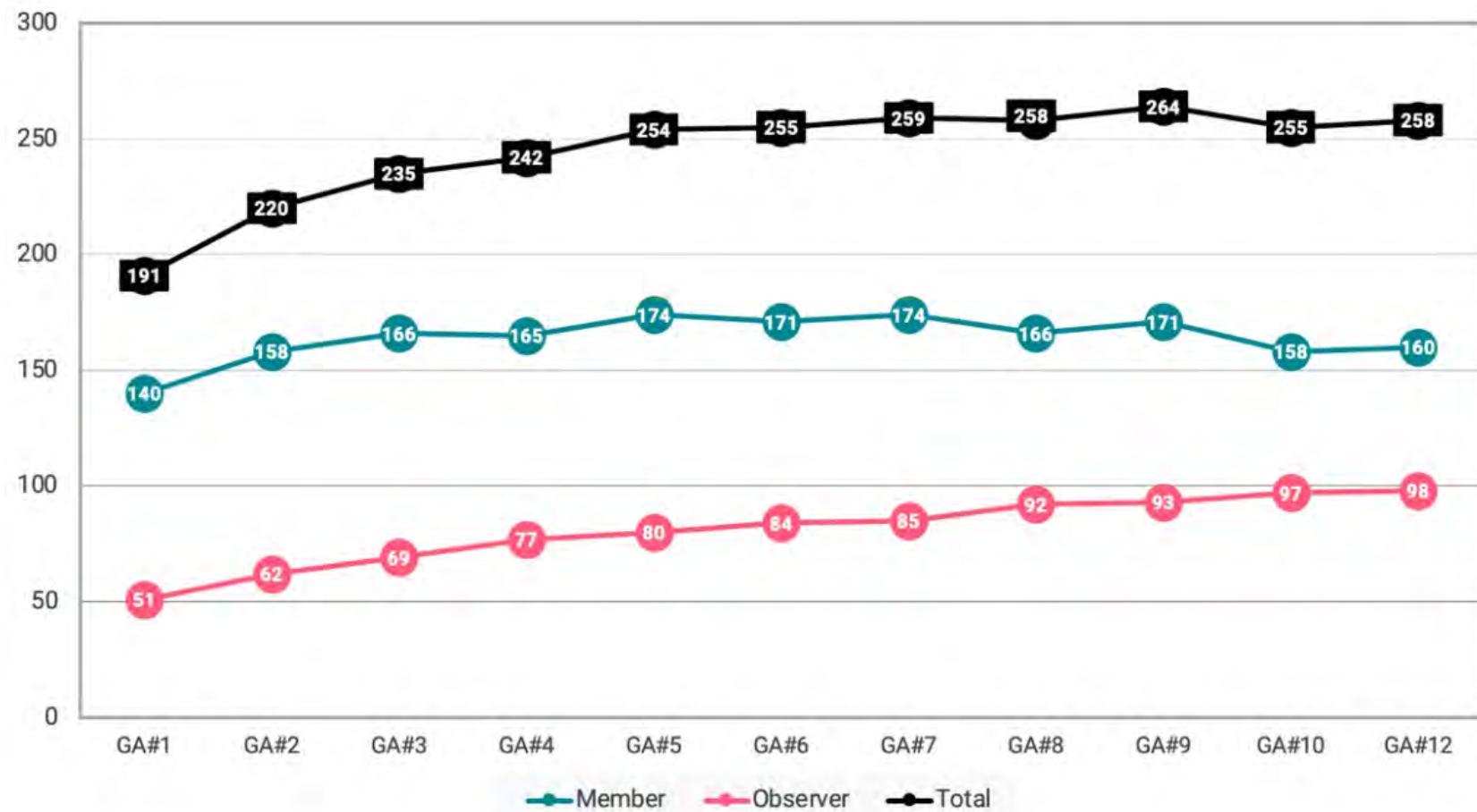
The GA must vote in favour of, or against, the acceptance of Provisional Members and Observers, and approve changes in status.

## Decision/Open voting

# Statistics from Paper A

	GA#10	Reapplications		Resignations (by the end of 2025)	New Applications	Member base after GA#12 (not including full resignations and reapplications)	Member base by January 2026 *
		M->O	O->M				
Members	158	-3	0		1	160	155
Observers	97	3	0	-1	1	98	97
<b>Total</b>	<b>255</b>					<b>258</b>	<b>252</b>

# Evolution of the EOSC-A Member base



# Item 04: Status and evolution of the EOSC Federation

Bob Jones, Co-Chair EOSC Federation  
Build-up Group, EOSC-A



Paper B: Status and evolution  
of the EOSC Federation







## Nodes engaged in 2025

eosc Node | PaNOSC  
Physical Sciences & Engineering

eosc Node | Digital Twin of the Ocean  
Environment

EOSC Node | European Commission

eosc Node | Poland

eosc Node | Italy

eosc Node | CERN  
Physical Sciences & Engineering

eosc Node | Slovakia

eosc Node | Germany

eosc Node | Data Terra  
Environment

eosc Node | EUDAT  
Data, Computing and Digital

eosc Node | Finland

eosc Node | SURF  
The Netherlands

eosc Node | BBMRI-ERIC  
Health & Food

eosc Node | Life Sciences Connect  
Health & Food

Federating many service and research product catalogues - and growing!

# Scientific use-cases demonstrated

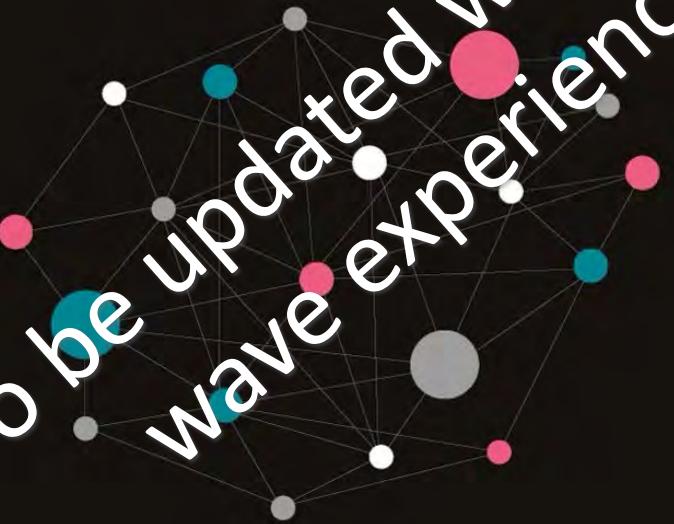
## Multi-node scientific use cases

<b>Marine microbiomes</b>	Exploring the impact of marine microbiomes on carbon sequestration
<b>REANA</b>	Cross-node workflow for the analysis of CERN's ATLAS/CMS experiment's open data on the REANA reusable data platform
<b>Galaxy</b>	Cross-node workflow for the processing of imaging data from the environmental and life sciences using the Galaxy platform
<b>Pan-Finder</b>	The photon and neutron federated knowledge finder, PaN-Finder, an AI-enabled data search tool for navigating the large data sets of European Research Infrastructures
<b>MCVAL</b>	A prostate cancer screening tool, MCVAL, that employs multi-centric validation of AI models
<b>AMR</b>	Federated analysis of pathogen genomes

A small selection of the many use-cases being undertaken by the Nodes

# EOSC Federation Handbook

To be updated with first  
wave experience



DOI 10.5281/zenodo.14999577

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The EOSC Federation Handbook has been written by a group of **volunteers**, who have been working together since March 2024 with the support of the EOSC Focus project.

The Handbook provides an overview of the organisational and operational structure, and technical characteristics, of the EOSC Federation

DOI 10.5281/zenodo.14999577

EOSC Federation Handbook

March 27, 2025



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# EOSC Federation build-up phase aims for Q4 2025

As presented at the kick-off meeting: Brussels March 2025

- **EOSC Federation will**

- Be comprised of several enrolled EOSC Nodes
- Have operational governance and a clear organizational structure
- Have established key policies and the EOSC Interoperability Framework
- Demonstrate cross-Node utilization of federating capabilities

- **EOSC Federation users will be able to**

- Access resources via single sign-on and a common catalogue
- Use a virtual research environment
- Access FAIR and machine actionable research datasets

- **Communities/stakeholders will be provided with**

- Key information via the EOSC Federation Handbook
- Guidance on Node enrolment and resource onboarding
- Demonstrations of multi-node use cases

**Results achieved with the voluntary effort of the first wave nodes and support of the EU Node – Thank you!**



“What matters most is to keep the momentum, the ambition and the shared purpose that have brought us this far. So let's seize this moment, let's act together to complete [the EOSC Federation] fast and make it the backbone of Europe's digital research and innovation ecosystem .... You can count on the full support of the European Commission in this vital and transformative endeavor.”

Marc Lemaître @EOSC Symposium 2025



### Operational structure

- Migrate Build-up group to the operational structure outlined in the MoU
- Evolution of federating capabilities and the interoperability framework

### Transition to production

- Move the EOSC Federation from prototype to production
- Address legal, governance, operational and engagement requirements

### Expansion

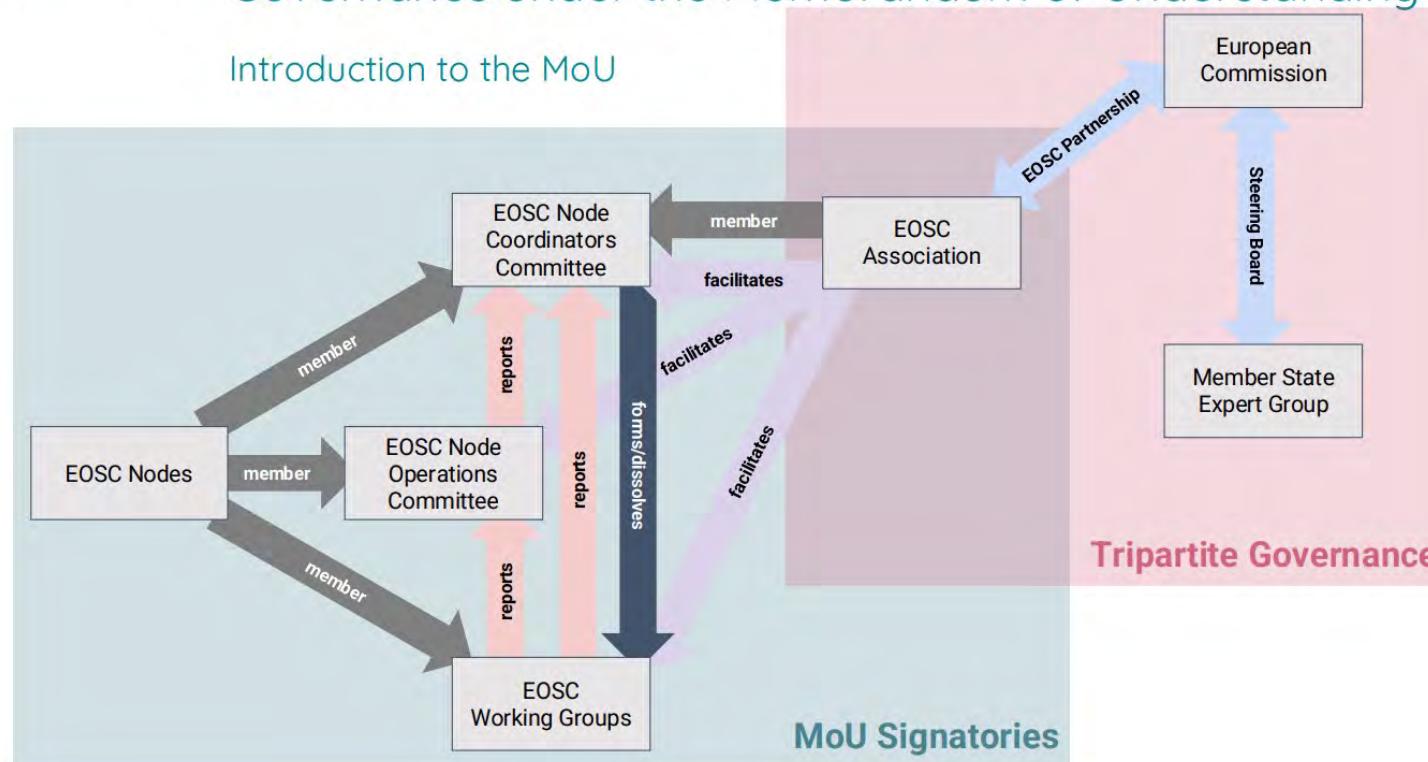
- Enrollment of nodes and onboarding of resources and use-cases
- Leveraging wave of enrolment waves, EOSC Gravity cascading grants, HORIZON-INFRA-2025-01-EOSC-01

Target date:  
EOSC  
Symposium  
2026

## Operational structure

- Migrate Build-up group to the operational structure outlined in the MoU

### Governance under the Memorandum of Understanding





**EOSC | Federation**  
10 MoU signing ceremonies

BBMRI-ERIC | CERN | Data Terra | Digital Twin of the Ocean | EUDAT  
| Finland | Germany | Life Sciences Connect | Slovakia | SURF

## Operational structure

- Evolution of federating capabilities and the interoperability framework

### Mandatory Technical requirements

- Federated AAI

Adhere to the EOSC Node Federated AAI requirements as defined in *EOSC AAI Architecture 2025 (Mar'25)*  
<https://doi.org/10.5281/zenodo.15388270>

- Federated catalogues

Register their Service catalogues and Research Product catalogues in the EOSC EU Node Resource Catalogue (Sept'25)  
<https://doi.org/10.5281/zenodo.15516020>

### Recommended

Essential for transition to production

- Helpdesk
- Service Monitoring
- Management System (FitSM)

Desirable for transition to production

- Application Workflow Management
- Order Management
- Service and Research Product Accounting

Services operated by the EU Node



To be deployed

## Transition to production

- Move the EOSC Federation from prototype to production
- Address legal, governance, operational and engagement requirements

Gov & Funding model

- Move beyond the recently approved MoU as a basis for collaboration in 2027
- Elaborate a gov. & funding model that supports a sustainable future for the EOSC Federation beyond the current co-programmed European partnership

Federation-level policies

- AAI: trust framework, levels of assurance & attribute release policies
- Rules of Participation: rights and obligations of a node host/resource provider
- Cybersecurity: Including incident response procedures
- Data Access and Use: for data sharing, licensing, and access
- FAIR Data & Interop: measurable baseline for discovery and access
- Service Mgmt & Monitoring : service quality, reliability, & accountability

Training and Engagement

- Open Science and FAIR data skills
- Contributing to the EOSC Federation
- Engagement of research communities
- Role of competence centres



# Winter School 2026

27 - 29 January 2026

Nice, France



[eosc.eu](https://eosc.eu)

 **EOSC** | GRAVITY  
 Funded by  
the European Union



Opportunity to  
meet the EOSC  
Federation  
Build-up Group,  
understand  
needs, share  
experiences,  
and improve  
application

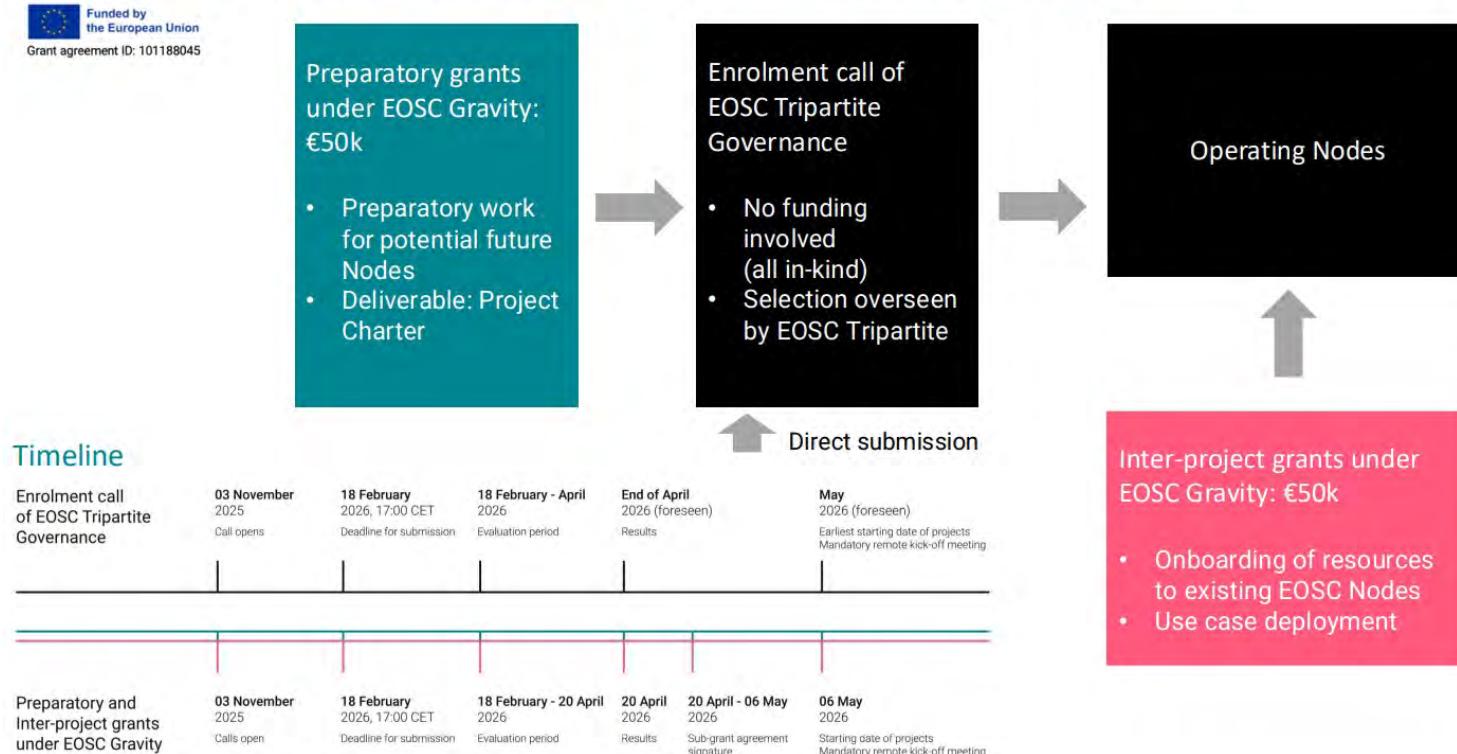
# EOSC Federation Building the Roadmap for 2026

## Expansion of the EOSC Federation

- Enrollment of nodes and onboarding of resources and use-cases
- Leveraging enrolment waves (2), EOSC Gravity cascading grants (2), HORIZON-INFRA-2025-01-EOSC-01 projects

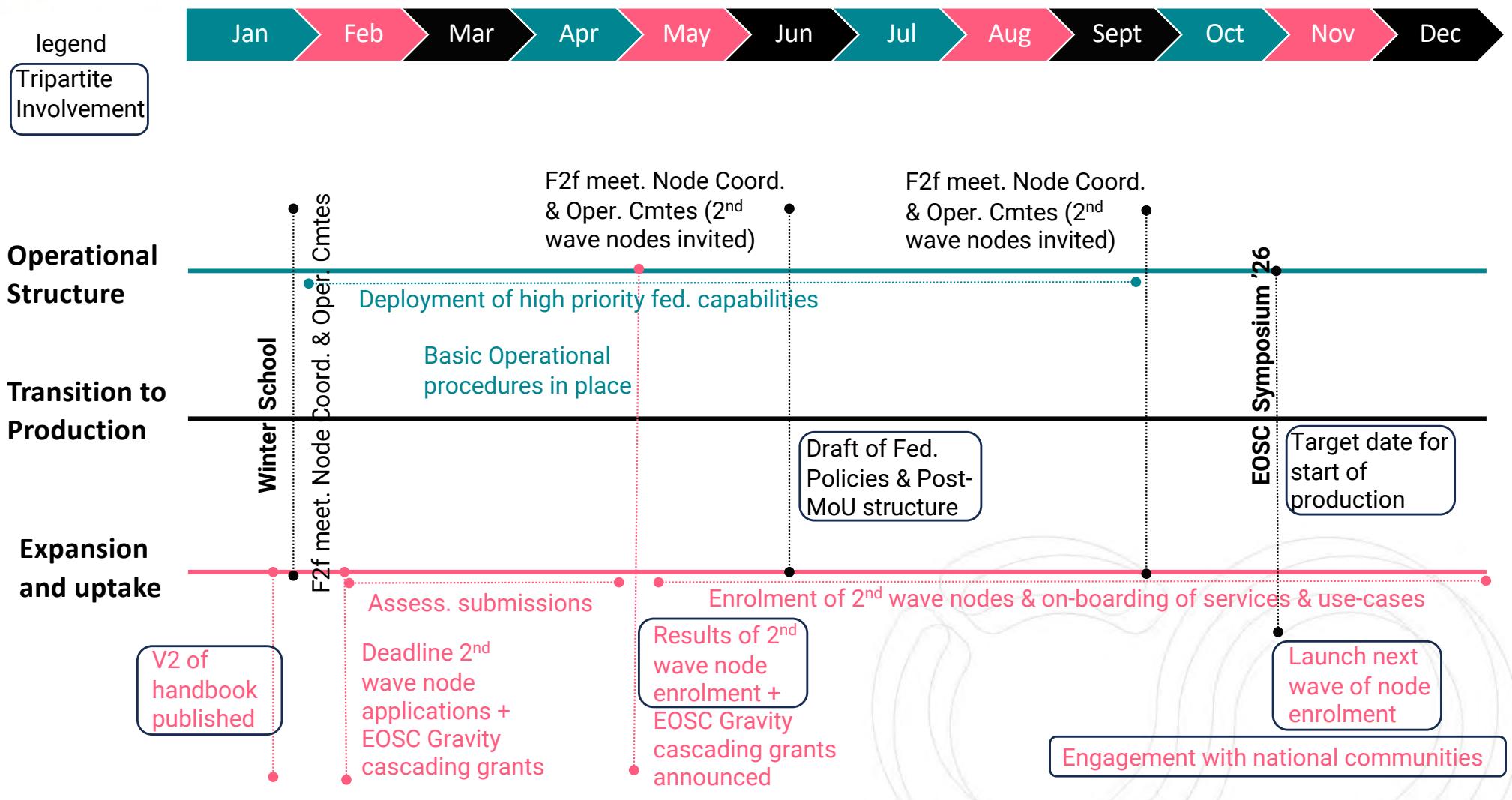


### Growing the EOSC Federation: Routes to engagement



Another enrollment call in second half of 2026

*EOSC Steering Board Members as national contact points*



eo



Photo by Leeloo The First on [Pixels](#)

# Q&A

# Item 05: Annual report of the President and Secretary General

Klaus Tochtermann, President, EOSC-A  
Ute Gunzenheimer, Secretary General, EOSC-A



Paper C: Annual report of the  
President and Secretary General



# eosc Content

1



The Tripartite  
Collaboration and  
Horizon Europe  
EOSC Partnership

2



Working with the  
INFRAEOSC projects

3



Inside the EOSC  
Association



# The Tripartite Collaboration and Horizon Europe EOSC Partnership

1



# eosc Tripartite Governance

The EOSC Tripartite Governance has become increasingly aligned in its ambitions over the last year, and the governance model for EOSC is proving to be more and more effective.



"Let's act together to complete [the EOSC Federation] fast and make it the backbone of Europe's digital research and innovation ecosystem. [ . . . ] You can count on the full support of the European Commission in this vital and transformative endeavour."

Director-General for DG RTD Marc Lemaître  
EOSC Symposium 2025

EOSC as a joint initiative at EU, national, community and levels. DG RTD's ERA & Innovation Acting Director Jean-David Malo at the EOSC Symposium 2025



# EOSC Tripartite Group

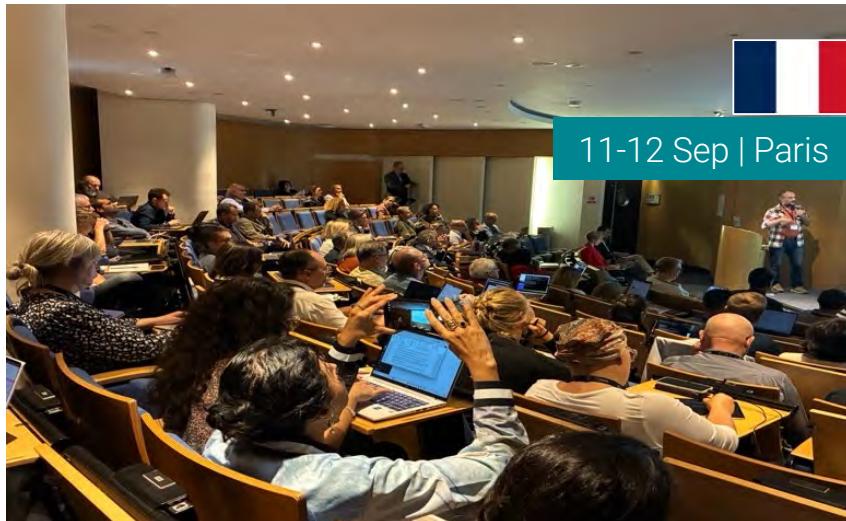
The EOSC Tripartite Group, made up of the representatives of the three parties to the Tripartite Governance, is working regularly to advance EOSC toward production.

- **Chair: Michael Arentoft**, DG RTD's Head of Unit for Open Science and Research Infrastructures
- Has met monthly in 2025 (10 times) with an **11th meeting** scheduled for 11 December 2025
- The Group has thoroughly embraced **its oversight role for the EOSC Federation**
- **Key objective in 2026:** come to agreement on a post-2027 framework for EOSC in the context of the Commission's proposed MFF 2028-2034 and the next Horizon Europe





## National Tripartite Events



08 December 2025  
Tripartite Event | Netherlands



29 April 2026  
Tripartite Event | Croatia



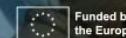
# Symposium 2025

03–05 November  
Brussels

eoesc | GRAVITY      eoesc | Focus



Funded by  
the European Union



Funded by  
the European Union



~500  
participants



26  
EU countries



10  
non-EU countries





“What matters most is to keep the momentum, the ambition and the shared purpose that have brought us this far. [...] So let's seize this moment. Let's act together to complete [the EOSC Federation] fast and make it the backbone of Europe's digital research and innovation ecosystem. You can count on the full support of the European Commission in this vital and transformative endeavour. Let's make it happen!

**Marc Lemaître**

Director-General of the European Commission's Directorate General for Research and Innovation



21  
Insightful  
sessions



98  
speakers  
and panellists





Three concrete examples of how EOSC Nodes can support scientific use cases



# eosc Can you describe the EOSC Symposium 2025 in one word?



# EOSC Partnership's Strategic Research and Innovation Agenda 2.0 (SRIA 2.0)



Developed jointly by the EC and EOSC-A, the strategy will articulate a shared vision of an interconnected, trusted, and federated environment enabling researchers, institutions, and innovators to share, access, and reuse research outputs in line with FAIR and Open Science principles.

- i. Purpose and audience of this document
- ii. Acknowledgements
- iii. Disclaimer

## Table of Contents

Foreword (from the European Commission and EOSC-A President)

### Executive Summary

1. EOSC Vision, Mission, and Strategic Objectives
  - 1.1. EOSC's Role in the European Research and Innovation Landscape
  - 1.2. Vision 2030: Strategic Ambition and Alignment with EU Priorities
  - 1.3. Expected Outcomes and Benefits for Science, Society, and Economy
  - 1.4. Insights from the European and Global Context
    - 1.4.1. EOSC's positioning among European initiatives
    - 1.4.2. International collaboration and competitiveness

## Table of contents continued

2. **Current Landscape: Gaps, Trends, and Challenges**
  - 2.1. State of Play: EOSC Implementation and Maturity
  - 2.2. Key Gaps and Barriers (Technical, Organisational, Policy) in relation to the Five Tasks
  - 2.3. Emerging Trends in Open Science and Data Ecosystems
3. **Strategic Priorities for 2026–2030**
  - 3.1. Key Policy and Technological Priorities (e.g., AI, FAIR, Sovereignty, Governance)
  - 3.2. Recommended Actions and Interventions
4. **Conclusions**

**Annexes**

- A. Key EOSC Outputs and References
- B. Glossary (if needed, only for terms not covered in the Federation Handbook)

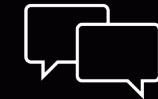


Table of contents has  
been accepted by the  
EC

Drafting process will  
take place in the  
coming months

Chapter 2 will be  
subject to a  
community  
consultation at the  
end of this year or  
beginning of next year

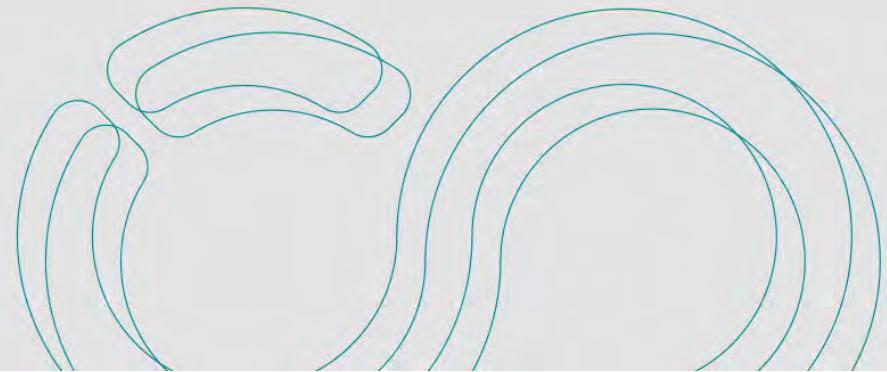
 Word cloud from emerging topics and gaps identified by EOSC Winter School 2026 participants



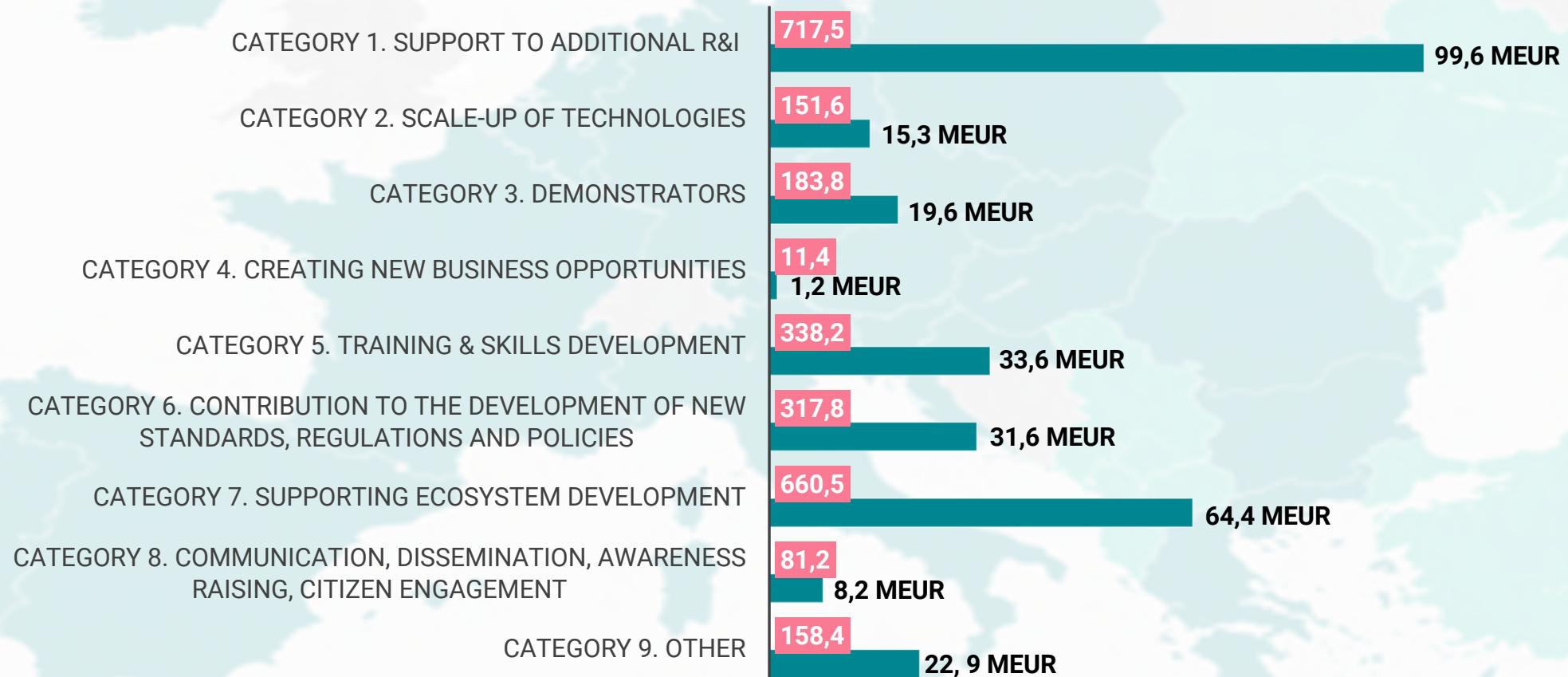
## Most frequently used words from emerging topics and gaps identified by EOSC Winter School 2026 participants

186 words in your word list	
Frequency	Word
16	data
11	ai
9	interoperability
9	eosc
8	skills
7	services
6	fair

# Monitoring and reporting



296.552.251 €  
2620,4 FTEs





# AAP2024 VS AAR2024

Categories	AAP2024	AAR2024	Variation
 1. Support to additional R&I	€ 127.228.459	€ 99.633.091	-€ 27.595.368
 2. Scale up of technologies	€ 16.405.600	€ 15.313.650	-€ 1.091.950
 3. Demonstrators	€ 23.230.890	€ 19.626.229	-€ 3.604.661
 4. Creating new business opportunities	€ 1.110.000	€ 1.170.000	€ 60.000
 5. Training & skills development	€ 36.208.689	€ 33.595.772	-€ 2.612.917
 6. Contribution to development of new standards, regulations, and policies	€ 32.403.032	€ 31.616.483	-€ 786.549
 7. Supporting ecosystem development	€ 67.855.321	€ 64.469.701	-€ 3.385.620
 8. Communication, dissemination, awareness raising, citizen engagement	€ 8.264.283	€ 8.212.046	-€ 52.237
 9. Other	€ 22.675.962	€ 22.915.280	€ 239.318
	<b>€ 335.382.236</b>	<b>€ 296.552.251</b>	<b>-€ 38.829.985 (-12%)</b>

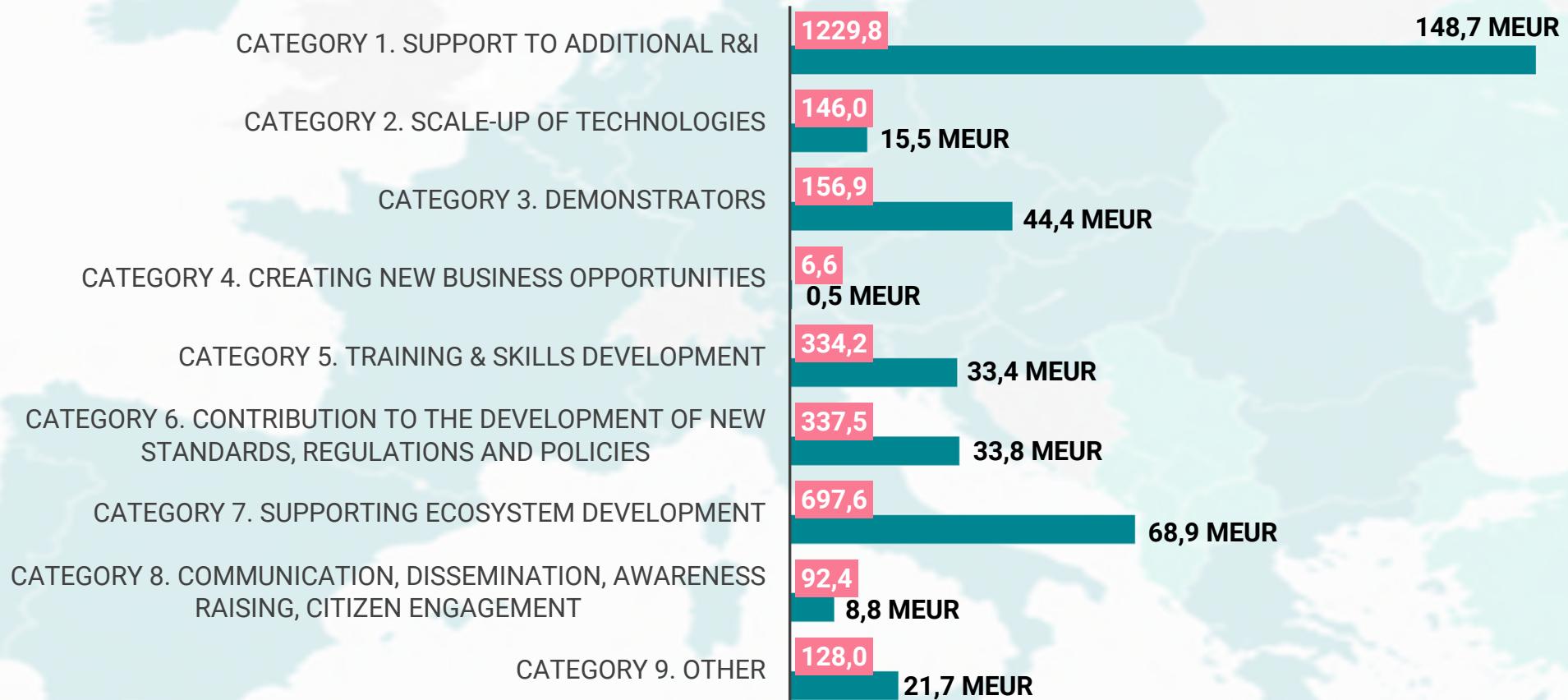
Main reasons for variation applicable across all categories:

- Change in conversion rate
- Lower number of FTEs
- Higher number of FTEs
- Member did not invest in the end due to delays, ie. Admin, recruiting, etc and/or excluded EU funds
- New Activities reported

2 organisations had a big drop in investments due to the following:

- -37 MEUR (due to infrastructures transferring funds they were unable to utilise in 2024 over to 2025.)
- -13 MEUR (typo)

376.053.916 €  
3129,0 FTEs



# In-Kind Additional Activities 2022-2026

Financial contri

1,6

292,1

321,6

AAR2022

AAR2023

A

Responses

Countries

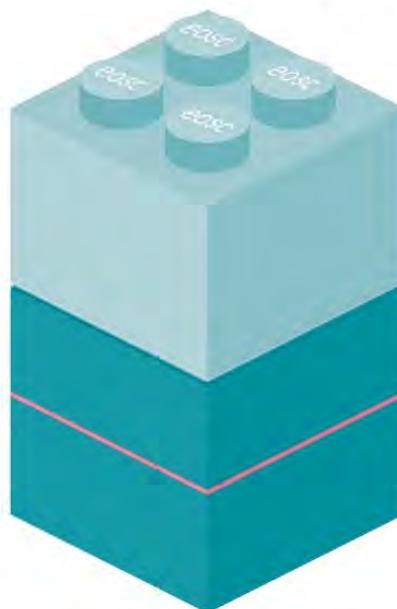
eosc | Partnership

## In-kind contributions

from EOSC-A Members to the EOSC Partnership

Additional Activities Planned (AAP)  
Additional Activities Reported (AAR)  
EOSC Partnership 2030 target

€1.6 billion



€5 - 11.646,3

3129,0

2254,9

AAP2025

AAP2026

2026



# EOSC Monitoring Tool (EMT)

EOSC-A's online survey and analysis platform

- Facilitating the monitoring/reporting of the EOSC Partnership
- Designed for monitoring/evaluation of AAS and KPI surveys
- Federated AAI or EOSC-A login
- Ability to save/resume drafts
- Ability to view historical submissions
- Secure, EU-GDPR-compliant environment
- Released 02 December 2025

- Upcoming Training sessions:
  - Friday, 12 December 2025, h11
  - Wednesday, 7 January 2026, h15



# EOSC Monitoring Tool

## Welcome!

The EOSC Monitoring Tool has been developed by the EOSC Association, with the support of EOSC Focus. It is an online survey and analysis platform aimed at supporting the monitoring efforts of the EOSC Partnership and alleviating the burden for EOSC-A members in complying with the monitoring processes.

The platform has been designed to facilitate the monitoring and evaluation of the Partnership's Additional Activities and Key Performance Indicators, while ensuring a secure, EU-GDPR-compliant environment.

Users of the EOSC Monitoring Tool have access to open surveys, with the ability to resume drafts of partially completed surveys and to review the data contained in their submitted surveys.

If you require an account, have questions about the tool, or encounter any problems, please reach out to us at [monitoring@eosc.eu](mailto:monitoring@eosc.eu).

### Option 1 – Sign in using an external account

Choose from our supported authentication providers for quick and secure registration:

eduGAIN • ORCID • EUDAT B2ACCESS • Google • GitHub

[Sign in with OpenID Connect](#)

### Option 2 – Sign in with your EOSC Monitoring Tool account

Username or E-mail

Password

Remember me

Log in

Don't have an account? [Register now](#)

[Forgot your password?](#)

With support of



Funded by  
the European Union



# EOSC Partnership Board meeting #8

17 December 2025, Brussels

## Decision-making items

- Approval of AAR-2024
- Approval of AAP-2026
- Adoption of extended outline of SRIA 2.0
- Adoption of draft Phasing-out Strategy
- Decision on finalisation and adoption approach of FMR and MBR

## For information

- Consolidated EOSC Federation Roadmap 2026

## For discussion

- EOSC post-2027
- INFRAEOSC WP 2026-2027





# Working with the INFRAEOSC projects

2



# eosc Coordinated support for the EOSC Federation

4th annual coordination meeting of INFRAEOSC projects, 26-27 June 2025 in Brussels

- The meeting, including DG RTD, DG CNECT and REA from the EC side, together with representatives from EOSC-A, built on past coordination efforts to align strategies, reinforce collaboration, and **integrate the newest set of projects** funded under the 2024 calls
- EOSC Gravity launched EOSC-A dedicated monthly meeting for the project coordinators of INFRAEOSC projects in summer 2025





# EOSC-A coordinated EU projects

 Focus



Funded by  
the European Union

 GRAVITY



Funded by  
the European Union

 United



Funded by  
the European Union



# EOSC Focus: Closing and audit

Project dates: 1 June 2022 to 31 May 2025

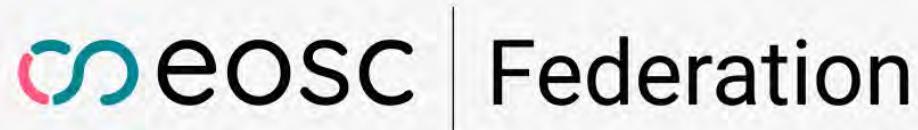


“Through robust coordination, stakeholder engagement, and technical innovation, EOSC Focus contributed to laying a **strong foundation for the future of Open Science in Europe**. [ . . . ] **EOSC Focus has achieved its principal objectives** while adapting to the dynamic EOSC environment throughout the duration of the project. Especially in the second period, the project has evolved **in concert with the maturation of the EOSC Partnership and the emergence of the EOSC Federation**, a concept which has now come to support the activities of the EOSC Association.

Commission’s review report



- The first period (M1-M18) of EOSC Focus was subjected to a **2nd-level financial audit** by REA scheduled for 13-17 October 2025
- Only a **small number of financial and management findings** were observed, and trust had been established, the auditors were satisfied after the third day
- **Final audit report** is expected to be issued before the close of the year



# Open calls to grow the EOSC Federation

EOSC | Tripartite

Enrolment call of EOSC  
Tripartite Governance

EOSC | GRAVITY

Funded by  
the European Union

Preparatory grants  
under EOSC Gravity

EOSC | GRAVITY

Funded by  
the European Union

Inter-project grants  
under EOSC Gravity

Submission deadline: 18 February 2026 (17:00 CET)

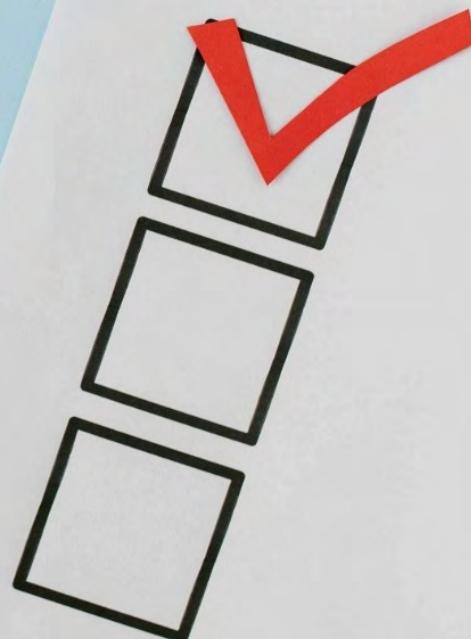
# EOSC Timeline: Open calls to grow the EOSC Federation

<b>Enrolment call of EOSC Tripartite Governance</b>	<b>03 November 2025</b> Call opens	<b>18 February 2026, 17:00 CET</b> Deadline for submission	<b>18 February - April 2026</b> Evaluation period	<b>End of April 2026 (foreseen)</b> Results	<b>May 2026 (foreseen)</b> Earliest starting date of projects Mandatory remote kick-off meeting
<b>Preparatory and Inter-project grants under EOSC Gravity</b>	<b>03 November 2025</b> Calls open	<b>18 February 2026, 17:00 CET</b> Deadline for submission	<b>18 February - 20 April 2026</b> Evaluation period	<b>20 April 2026</b> Results	<b>20 April - 06 May 2026</b> Sub-grant agreement signature

- Evaluation work will take place from 25 February 2026 to 7 April 2026
- Each evaluator will receive compensation for their work
- More information at [eosc.eu/eosc-about/calls-grants/](https://eosc.eu/eosc-about/calls-grants/)

# Call for evaluators

Application deadline:  
30 January 2026 (14:00 CET)



 eosc

# Winter School 2026

27-29 January 2026  
Nice, France



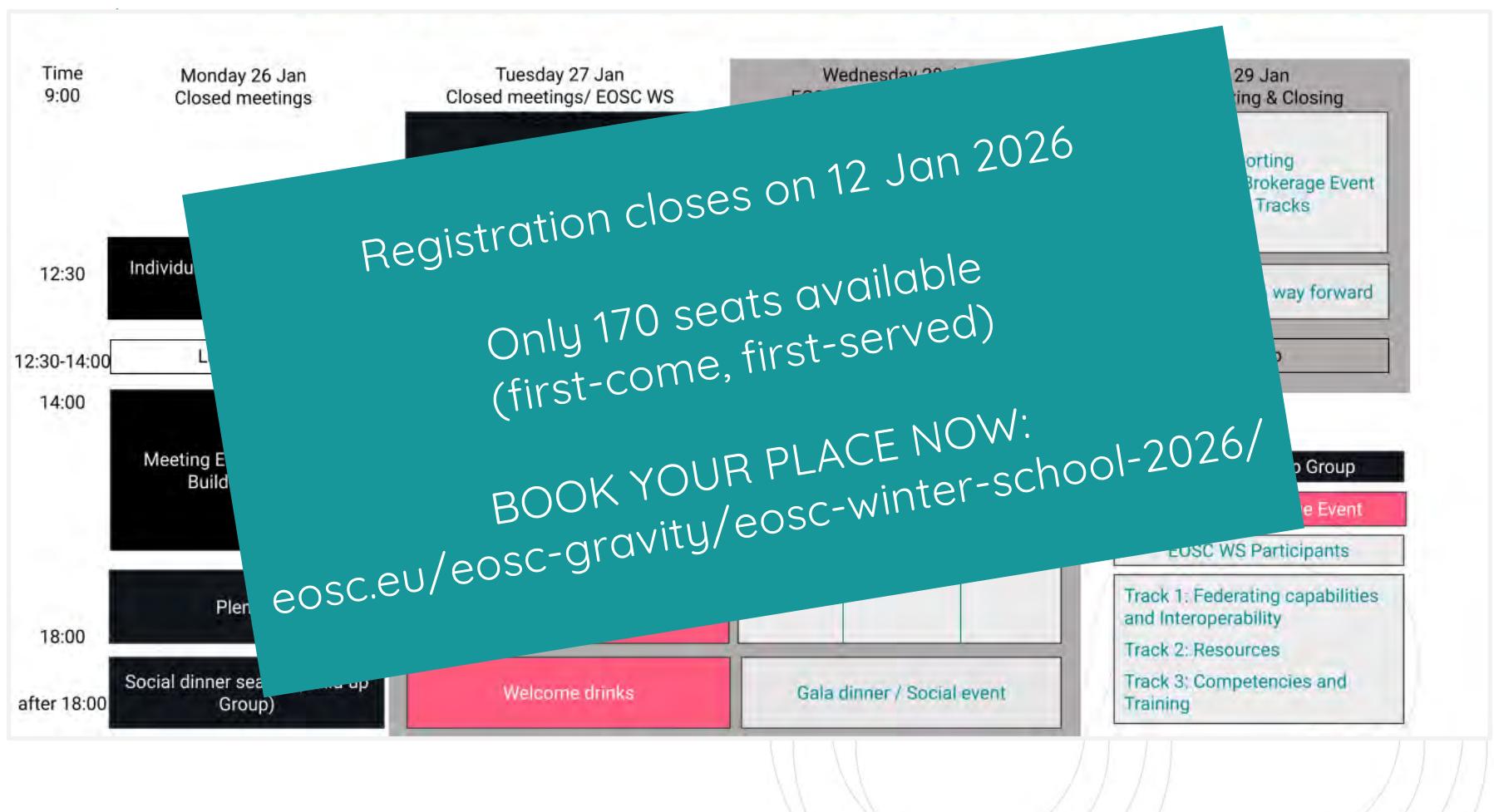
[eosc.eu](https://eosc.eu)

 eosc | GRAVITY  
 Funded by  
the European Union

## Supporting the EOSC Federation

# EOSC Winter School 2026

## High Level Programme: EOSC Stakeholder Brokerage Event + Thematic





# EOSC United kick-off and coordination meeting with EOSC Gravity

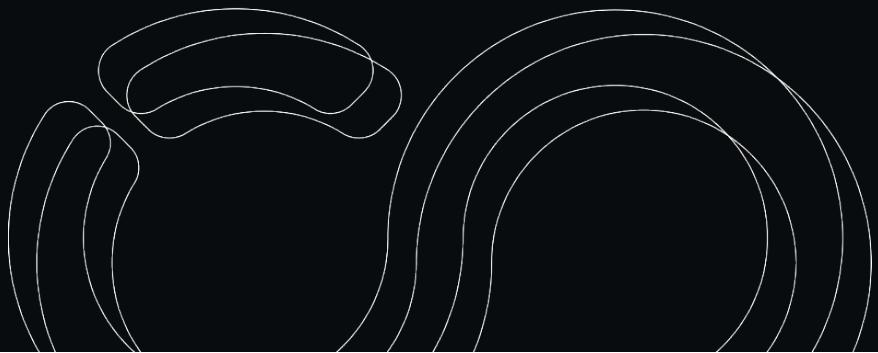


23-24 Sep  
Brno



# Inside the EOSC Association

3



# EOSC 11th General Assembly

- More than **200 participants**
- Presentation on EOSC's positioning within the **EU's legislative and financial outlook for 2028–2034** by DG RTD's Michael Arentoft
- **Panel discussion** featuring Ludek Matyska (CESNET) representing EOSC-A's Mandated Organisations, Aneta Pazik-Aybar (NCN) for the funders, Mattias Björnholm (CESAER) for RPO umbrella organisations, Harald Schwalbe (INSTRUCT ERIC) for Research Infrastructures, and Dale Robertson (EGI Foundation) for e-Infrastructures



# EOSC Task Forces



Technical and Semantic  
Interoperability Task Force

DOI [10.5281/zenodo.15388270](https://doi.org/10.5281/zenodo.15388270)

EOSC AAI Architecture 2025

May 12, 2025

DOI [10.5281/zenodo.17507570](https://doi.org/10.5281/zenodo.17507570)

Technical interoperability in the EOSC Federation and initial gap analysis

November 2, 2025



Long-Term Data Retention  
Task Force

Submitted to the Quality Review  
Committee:

- D4.2 Current needs and challenges on data retention, appraisal and reappraisal across stakeholders and communities
- D4.1 The Retention and (Re)Appraisal Iteration Logic (RRAIL)



FAIR Metrics and Digital  
Objects Task Force

Expected by the end of 2025:

- D2.1 Report on Repository Support for Data-level Interoperability/Reusability



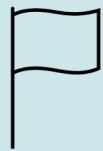
Health Data  
Task Force

Submitted to Quality  
Review Committee:

- D3.1 Identification of gaps, redundancies, and possible synergies regarding different user journeys of researchers in EHDS and EOSC

# eosc Member Fora meetings

## Mandated Organisations



09 January	10 July
27 February	28 August
27 March	25 September
24 April	30 October
12 June	04 December

## Funders Forum



17 January
07 March
14 April
20 June
18 September
10 November
1 more meeting to be scheduled

## E-INFRA Forum



14 February
04 April
20 June
11 September
07 October
25 November

## ESFRI RI WG



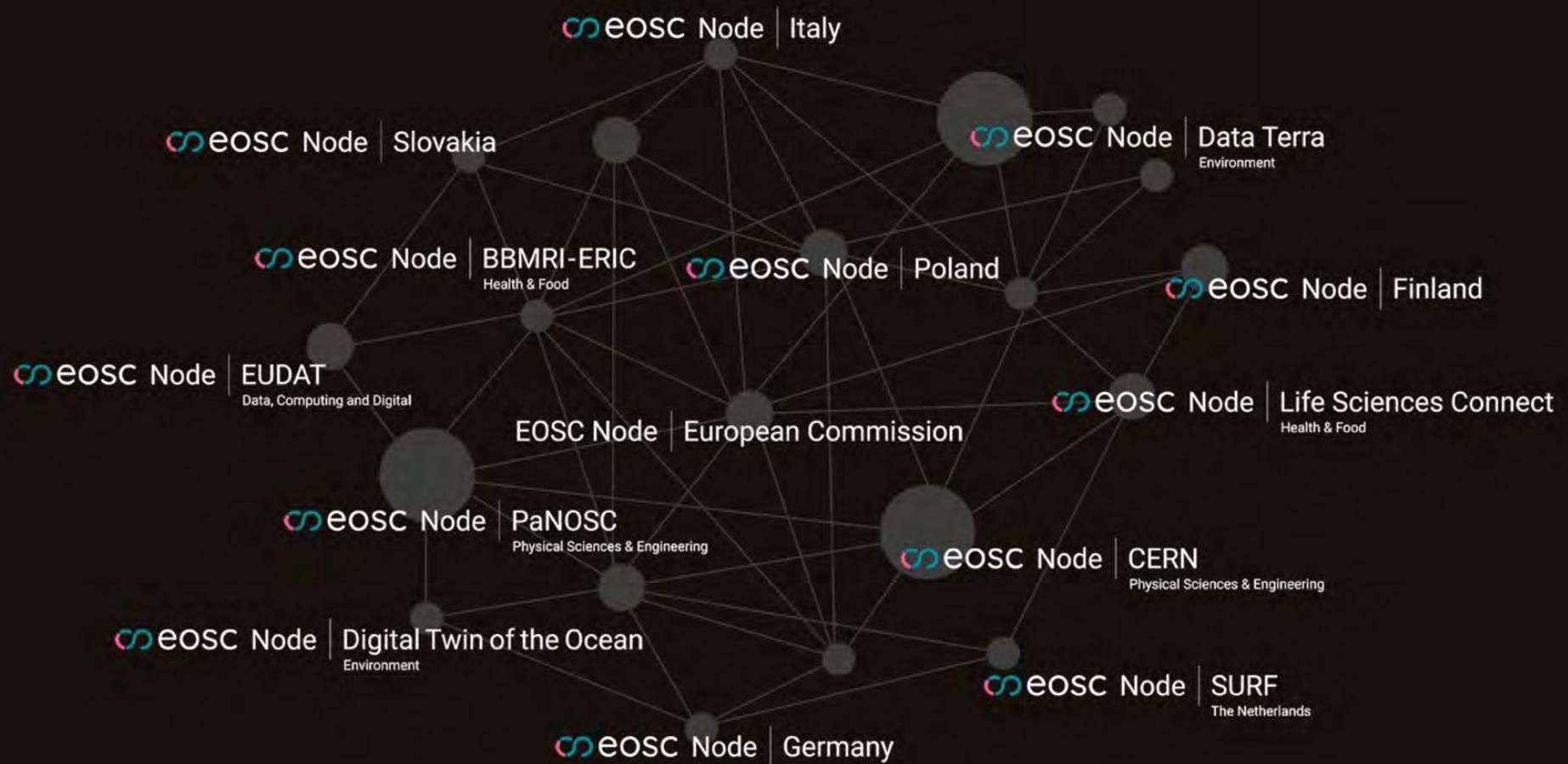
11 February
11 April
03 July
12 September
03 December

## RPO Forum



13 February
11 April
02 July
05 September
21 November

# Webpages of each of the 13 candidate Nodes



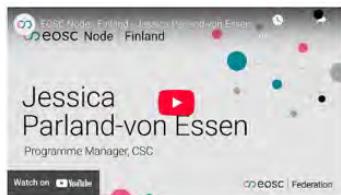
# EOSC Node | Finland

The Finnish EOSC Node, coordinated by CSC - IT Center for Science, provides national FAIR datasets, services, and RDM competence development resources, integrated into the EOSC Federation.

The Node connects with the LUMI AI Factory to provide large and unique datasets, pilots, secure processing environments for sensitive data, and promotes interoperability with the EuroHPC Federation. The Node will serve Finnish researchers via the Haka federation and EOSC AAI, and will provide training, FAIR datasets, and multi-node workflow pilots.

[EOSC Node | Finland homepage](#)

SCIENTIFIC IMPACT STATUS & TIMELINE CAPABILITIES & ACCESS COORDINATION



## Scientific use cases

### Imaging data workflows on Galaxy

This science case on imaging data workflows on Galaxy demonstrates how a federated, open-access computational platform can transform the way imaging data are processed, shared, and reused across diverse scientific domains.



Color overlays on deep sea image data. Image courtesy of Galaxy.

[EOSC Federation science use cases: Galaxy integration](#)

### Federated analysis of pathogen genomes

The federated analysis of pathogen genomes science case outlines a federated, cross-border capability for timely analysis of pathogen genomes that brings computation to the data instead of copying sensitive datasets across institutions.



Visualization of pathogen genome surveillance data. Courtesy of CVTRB.

The objective is to shorten time-to-insight for outbreak detection, source attribution, and antimicrobial resistance (AMR) surveillance while preserving data sovereignty and meeting European legal and ethical requirements. Expertise is leveraged from the two nodes of the EOSC Federation—the Italian national node providing workflows, datasets, computational infrastructure and domain expertise, and the Polish national node (i.e. Poland National Science Centre (NCN) and a scientific repository service) supplying key technical support and their own datasets. Their geographical proximity make the two EOSC Nodes an ideal pair for a cross-border pilot. The approach demonstrates how to establish a federation of trusted sites, run harmonized workflows locally, and share only the minimum results needed for action.

[EOSC Federation science use cases: Pathogen genomes](#)

**Key objective:** To provide Finnish FAIR datasets and services to the EOSC Federation, enable access to large and sensitive datasets through LUMI AI Factory, ensure interoperability with EuroHPC Federation, and contribute to EOSC federating capabilities.

**Science areas:** Multidisciplinary – FAIR data management, AI/ML, sensitive data processing, language resources, geodata, biomedical and computational sciences

SCIENTIFIC IMPACT STATUS & TIMELINE CAPABILITIES & ACCESS COORDINATION

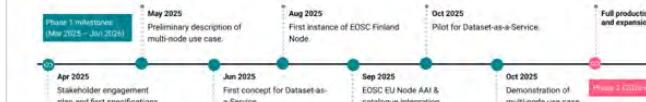
## Status

Candidate national EOSC Node (build-up phase)

[EOSC Node | Present Project Charter](#)



Managing Director of CSC - IT Center for Science Klemi Koski signing the EOSC Federation Model at the EOSC Symposium, 24 November 2023. EOSC Federation.



## Technical status

### Completed

- Federated AAI (Haka federation, MyAccessAI, EOSC AAI integration)
- Onboarded catalogues (fairdata.fi, research.fi, data.csc.fi)
- Management system (GDPR, CSC IT security policies, AARC Blueprint Architecture)

# Page example

## Interactions with other EOSC Nodes

The Finnish EOSC Node collaborates with the following EOSC Nodes via multi-node workflows demonstrated with dataset-as-a-service.

[EOSC Node | European Commission](#)

[EOSC Node | EUDAT](#)

[EOSC Node | SURF](#)

[EOSC Node | Life Sciences Connect](#)

## How to access the Node

### Rules of Participation

The Finnish EOSC Node policy is aligned with:

- The EOSC Federation
- CSC terms of use, data management policy, PG policy
- Access requires (federated) RFO affiliation to (data/ability/unit-based service); datasets broadly open access except sensitive data

### Access points

- Via home page ([https://eosc-node.finland.eosc.eu](#))
- Via MyCSC—customer portal entry point with EOSC AAI ([https://mycsc.eosc.eu](#))
- Resources discoverable via EOSC service catalogue

## Node capabilities

### Federated services

- AAI
- Federated catalogues
- Secure processing environments

### VRE

- Secure processing environments
- AI Factory integration

### File sync-and-share

In development, indicated storage icon ().

### Data repositories

- Services (ELIXIR, Metax)
- ResearchGate
- PixCell4Life
- geodata

### Compute and storage

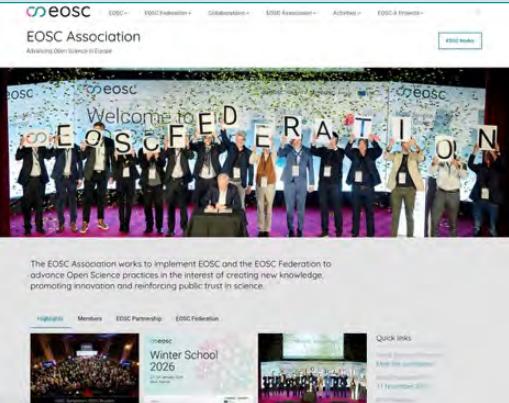
- CSC cloud and storage
- LUMI supercomputer
- EuroHPC integration

### Other

- RDM competence center
- Training resources
- Governance models

# eosc External and internal communication

## eosc.eu website



**11,500/Mo**  
unique visitors

**24,500/Mo**  
page views

**550/Mo**  
file downloads

## Newsletter



**47%**  
opening rate

**~3,200**  
subscribers

**~6%**  
subscriber increase  
since GA#10

## EOSC Forum

 **90**  
New users since GA#10

---

 **>3,600**  
Followers

 **+380**  
Followers since GA#10

---

 **137**  
Videos

 **15,600**  
Impressions  
since GA#10

 **39**  
Hours of watch time  
since GA#10

eo



Photo by Leeloo The First on [Pixels](#)

# Q&A

# Item 06:

## Election of three Board Members, incl. short presentations of candidates and extra time between the voting rounds

Klaus Tochtermann, President, EOSC-A

Ignacio Blanquer, Director, EOSC-A

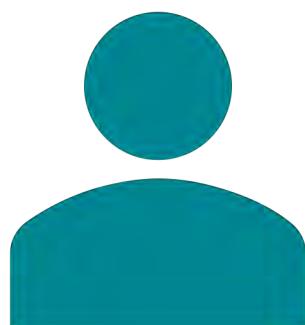


Paper D: Directors' candidacies

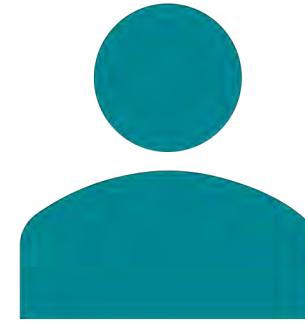


# eosc EOSC-A Board of Directors

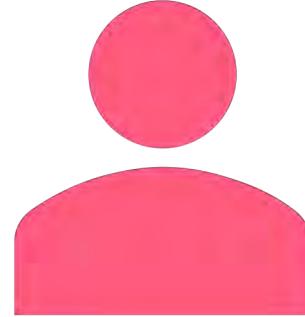
3 open positions



**Open position: 3-year term**



**Open position: 3-year term**

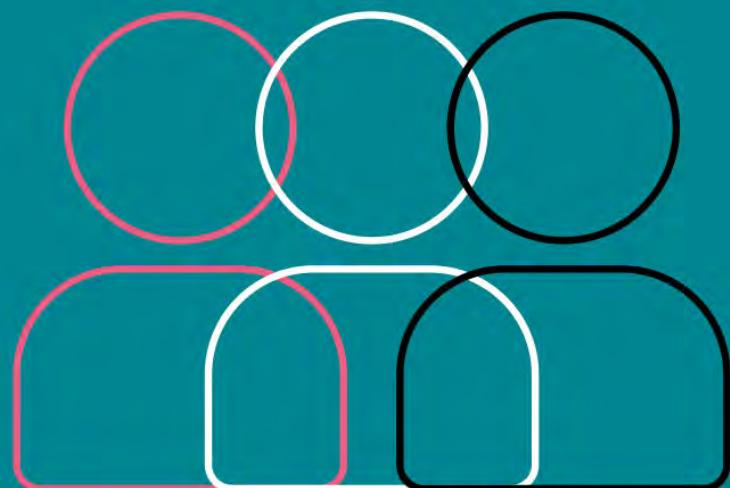


**Open position: 1-year term**

coesc

# Call for Candidates for three Directors

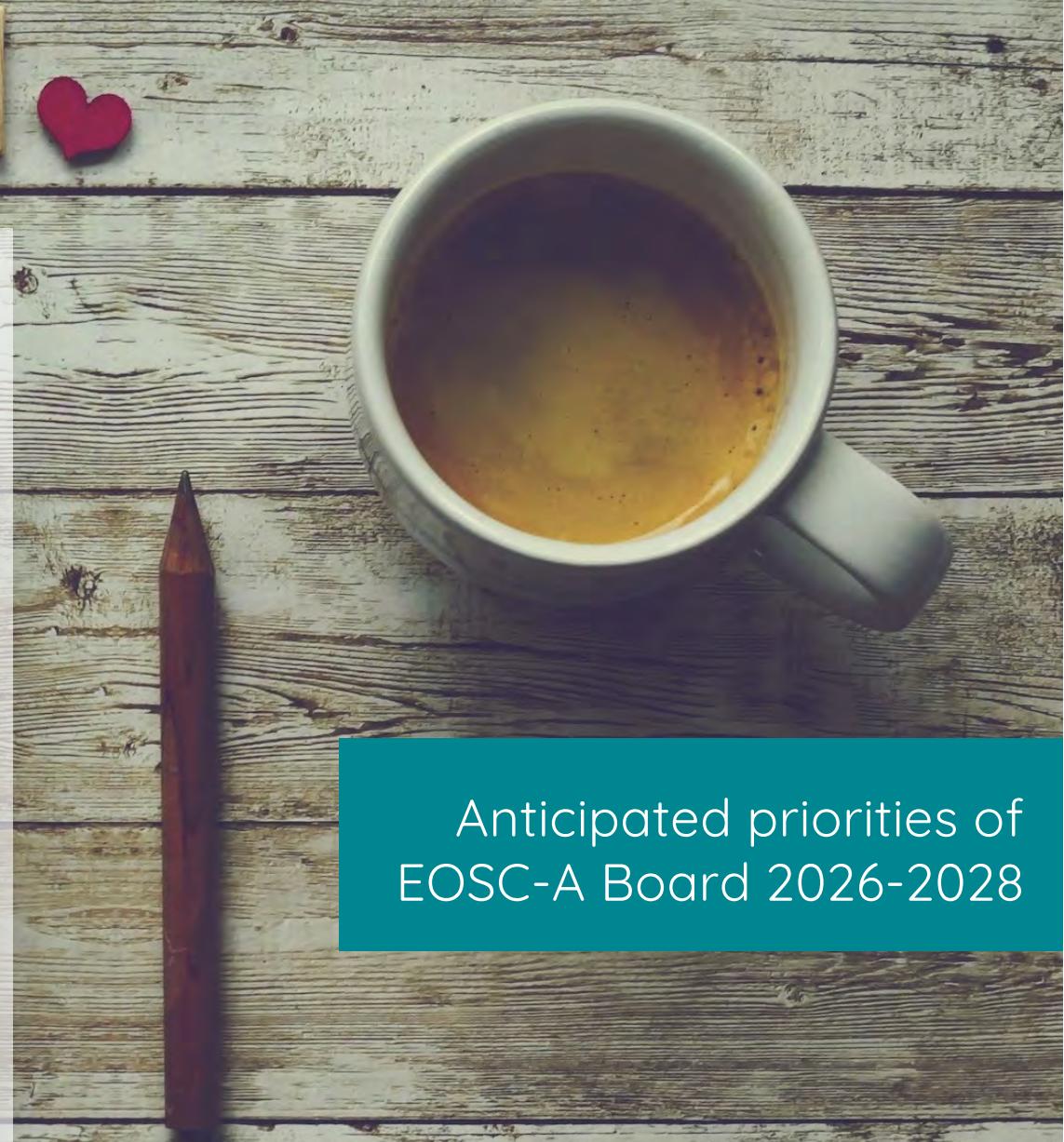
Submission deadline:  
10 November 2025, 23:59 CET





TO DO

- **Evolving the EOSC Federation**
- Shaping EOSC-A's and the larger **EOSC community's roles** in the Federation's operations and governance;
- **Engaging with stakeholders** in relevant constituencies;
- **Negotiating the future governance and funding model** of EOSC in the context of the Tripartite Collaboration;
- Properly anchoring EOSC in the European Union's **10th Framework Programme**;
- **Delivering SRIA 2.0** on behalf of the EOSC Partnership;
- **Guiding the EOSC-A Task Forces** towards delivery of their Terms of Reference;
- Supervising the implementation of **EU projects** (two or more);
- Stimulating the growing collaboration among the Horizon Europe **INFRAEOSC projects**;
- **Advocacy** on behalf of the Association and the EOSC Partnership.





## EOSC-A Search Advisory Committee for Board of Directors election



**Inmaculada Figueroa**  
EOSC Steering Board; Ministry of  
Science, Innovation and Universities



**Vinciane Gaillard**  
European University Association



**Karel Luyben**  
Delft University of Technology; and  
Conference of European Schools  
for Advanced Engineering  
Education and Research (CESAER)



**Enrique Bernal-Delgado**  
IACS (3 years)



**Victoria Dominguez del Angel**  
INRIA (3 years + 1 year)



**Licia Floria**  
NORDUnet (3 years + 1 year)



**Ilire Hasani-Mavriqi**  
TU Graz (3 years + 1 year)



**Antje Keppler**  
EuroBiomaging ERIC (3 years + 1 year)



**Jessica Lindvall**  
Stockholm University (3 years + 1 year)



**Luděk Matyska**  
CESNET (3 years + 1 year)

eoesc

# Enrique Bernal-Delgado

IACS

3-year term



eoesc

Victoria Dominguez del Angel  
INRIA

3-year & 1-year term



eoesc

# Licia Florio

NORDUnet

3-year & 1-year term



eoesc

Ilire Hasani-Mavriqi  
TU Graz

3-year & 1-year term



eoesc

# Antje Keppler

## Euro-BioImaging ERIC

3-year & 1-year term



eoesc

Jessica Lindvall  
Stockholm University

3-year & 1-year term



oeosc

# Luděk Matyska

CESNET

3-year & 1-year term



- **Anonymised voting** using **Votebox** election platform
- **Only Delegates**, i.e. the official representatives of Member and Mandated Organisations, **can vote**. Observers and Guests do not have voting rights
- Organisations who have applied to become Members of the EOSC Association are granted **immediate voting rights** if their full Membership was adopted under Agenda Item 03
- Delegates who are **proxies** of other Delegates have already been informed separately about the procedures
- Taking into account last year's experience, **only the name and voting result of the winner** for each selection round will be announced
- Once the election is successfully completed, the **full results** will be presented

# eosc Selection and election process

**Simple majority** of all votes cast by present Members and MOs

**Name and result** of the winner for each selection round announced

**Two-thirds double majority:**

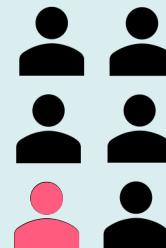
- 2/3 majority of **votes of all Members (incl. Mandated Organisations)** present or represented, and
- 2/3 majority of **votes of Mandated Organisations** present or represented

**Selection round 1**  
3-year term



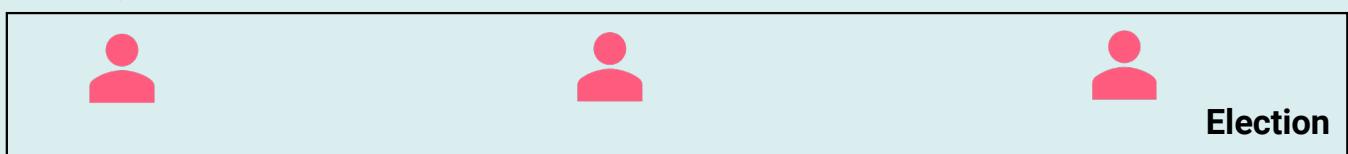
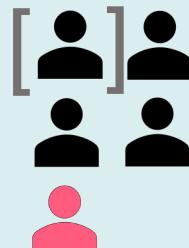
  
short break

**Selection round 2**  
3-year term



  
short break

**Selection round 3**  
1-year term



**Single ballot:** YES | NO | ABSTAIN

# eosc How to log in to the voting tool

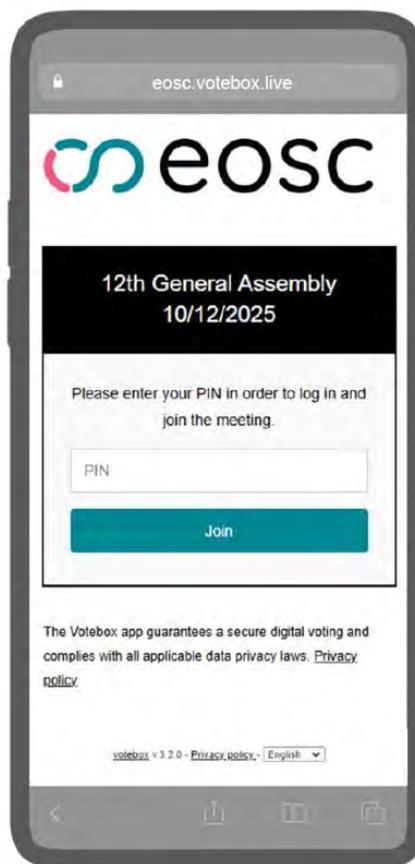
Open the following URL in a web browser:



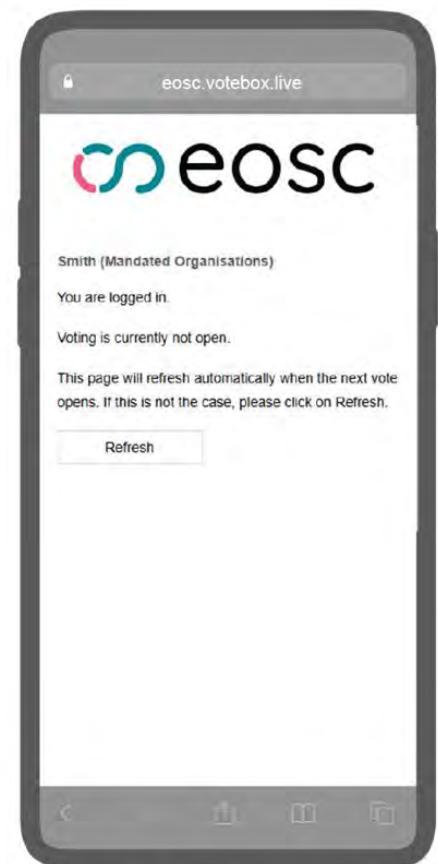
[eosc.votebox.live](https://eosc.votebox.live)

The most convenient way is to use your smartphone. Alternatively, you can open a separate window on your computer.

To log in, you will need the personal PIN that has been sent to you by e-mail.



Login page



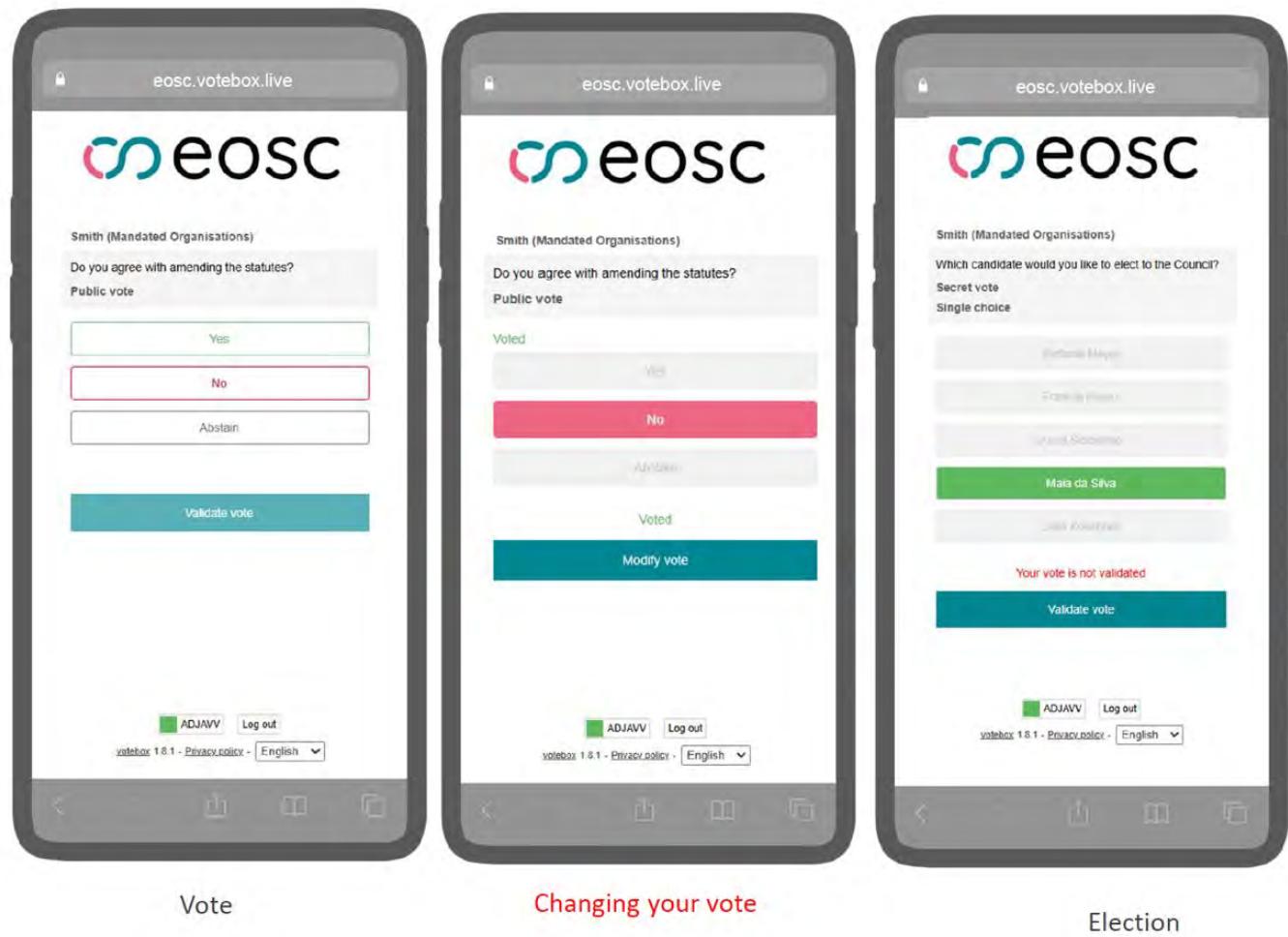
Display after login

# eosc How to vote

As soon as the voting is open, you will see the question and the corresponding answer options.

Click on the desired answer option and then on the confirmation button to submit your vote.

You may change your mind as long as the vote is open (to do this, click on **“Modify vote”** and cast your new vote right after).

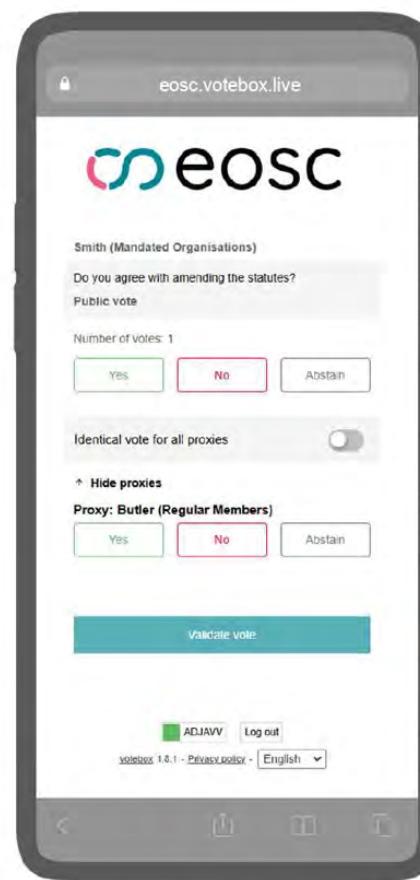


# eosc How to vote for your proxies

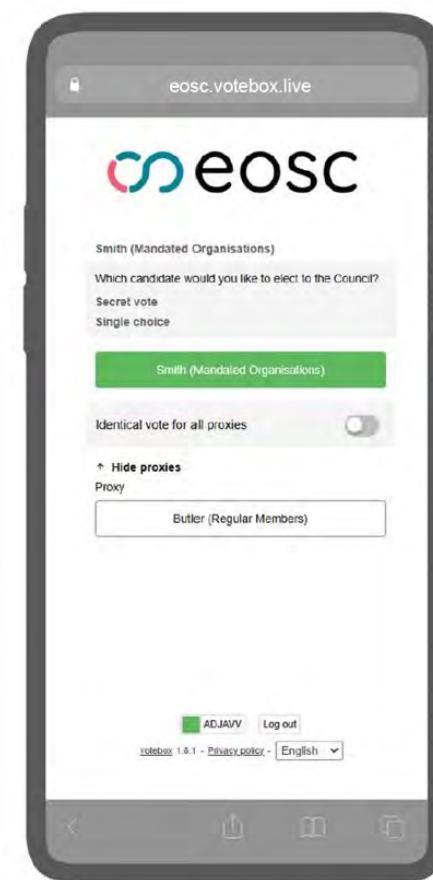
If other members have given you a proxy, you will be able to vote for both you and your proxies.

Select the desired answer option for you and for your proxies and then click on the confirmation button.

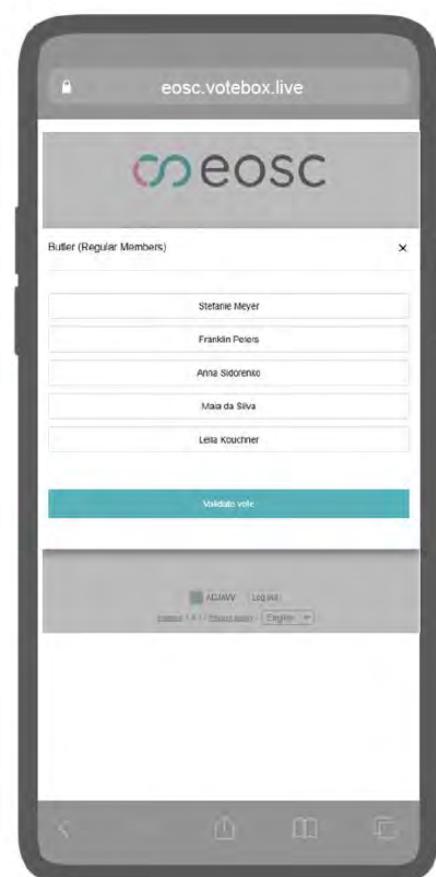
For elections, you need to click on the name of the voting member to cast the vote. Subsequently, a pop-up window is going to open (green background indicates that the vote has been cast).



Vote with proxy



Election with proxy



eo



Photo by Leeloo The First on [Pixels](#)

# Q&A



Photo by [cottonbro studio](#)

## Item 06: Election of three Board Members

The GA is invited to select candidate no. 1 for a 3-year term to proceed to the election round.

selection  
round

1

Decision/Anonymised voting

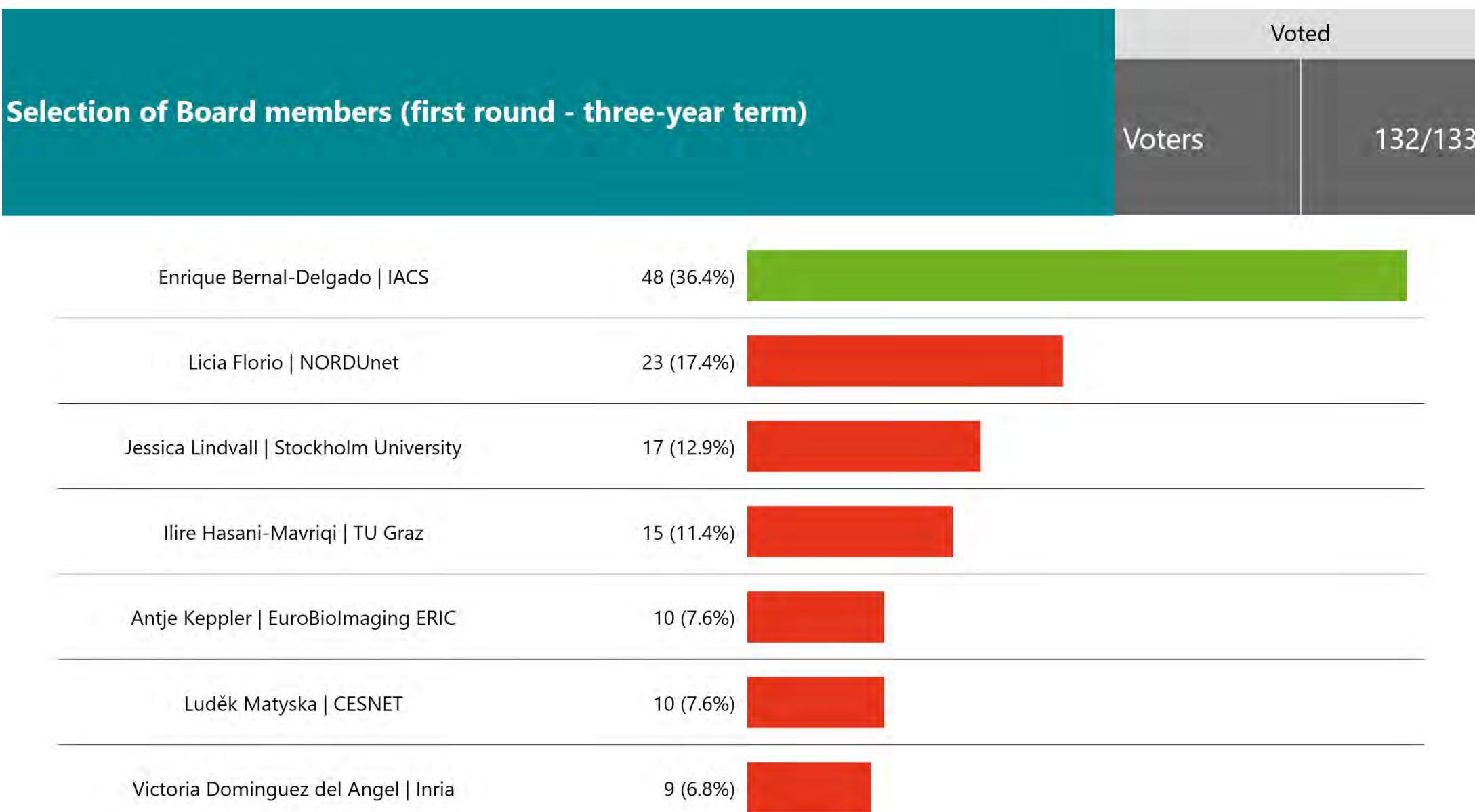




Photo by [cottonbro studio](#)

## Item 06: Election of three Board Members

The GA is invited to select candidate no. 2 for a 3-year term to proceed to the election round.

selection  
round

2

Decision/Anonymised voting

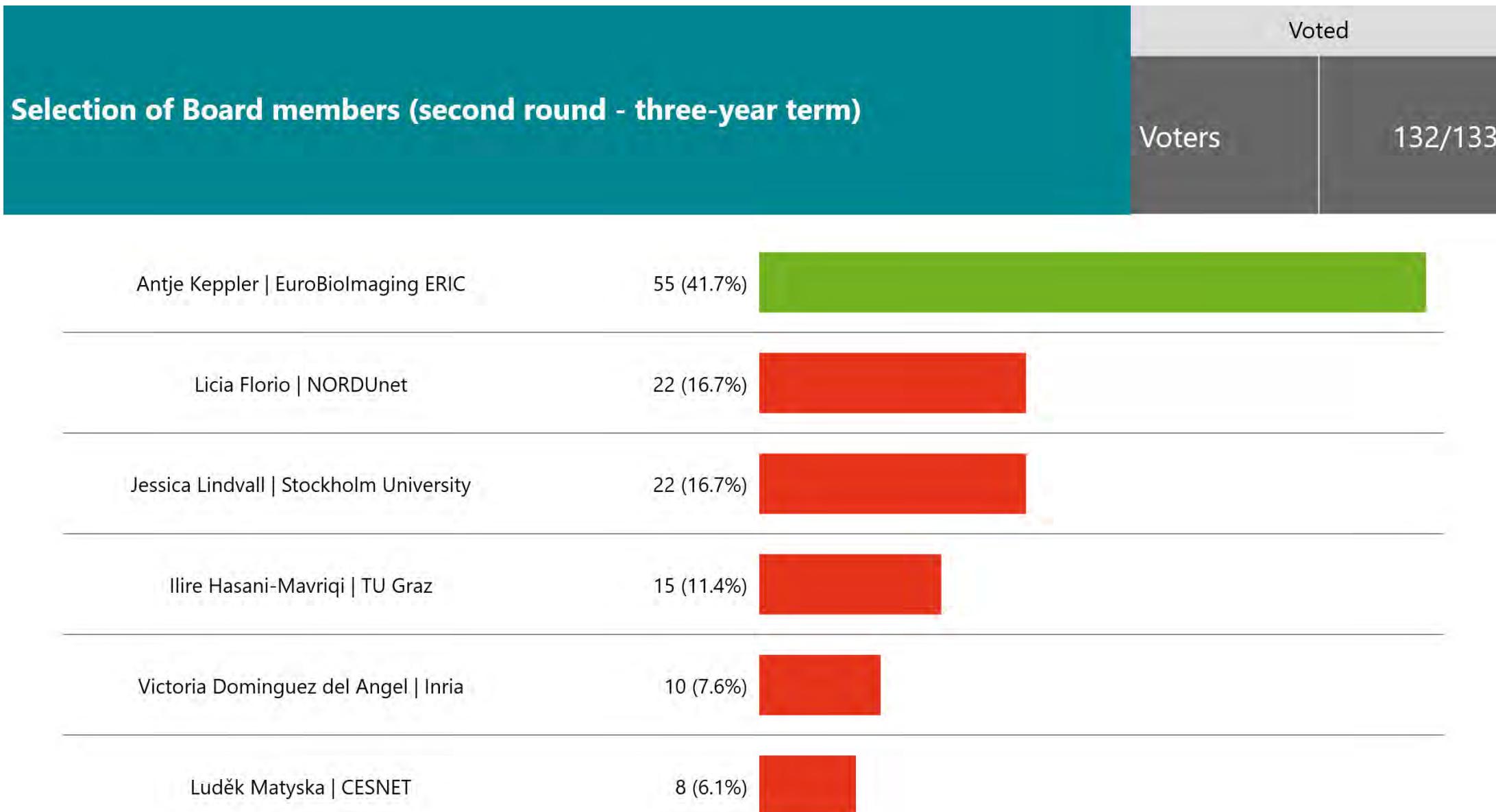




Photo by [cottonbro studio](#)

## Item 06: Election of three Board Members

The GA is invited to select candidate no. 3 for a 1-year term to proceed to the election round.

selection  
round

3

Decision/Anonymised voting

Voted	Voters	130/133
-------	--------	---------

## Selection of Board members (third round - one-year term)

Jessica Lindvall | Stockholm University

62 (47.7%)



Ilire Hasani-Mavriqi | TU Graz

22 (16.9%)



Licia Florio | NORDUnet

21 (16.2%)



Luděk Matyska | CESNET

15 (11.5%)



Victoria Dominguez del Angel | Inria

10 (7.7%)





Photo by [cottonbro studio](#)

## Item 06: Election of three Board Members

The GA is invited to elect  
three Board Members

election

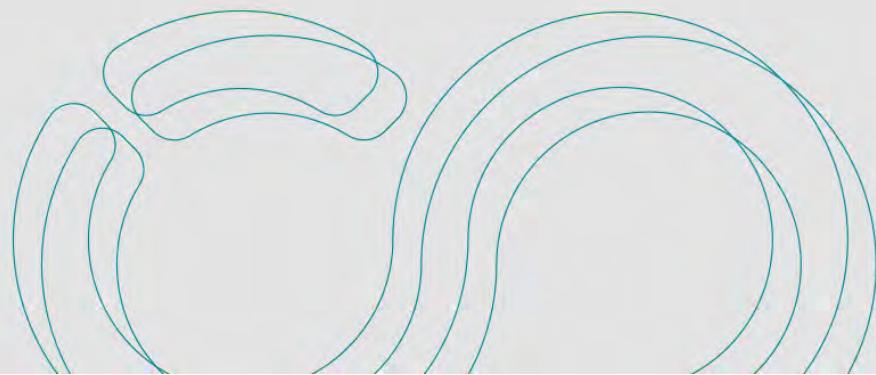


Decision/Anonymised voting

Do you agree to elect all three selected candidates from the previous rounds? - Enrique Bernal-Delgado | IACS, Antje Keppler | EuroBiomaging ERIC, Jessica Lindvall | Stockholm University

	Total votes	Yes	No	Abstain	Cast votes	Elected
Mandated Organisation	27	21 (91,3 %)	2 (8,7 %)	4	23	YES
Member	104	98 (98,0 %)	2 (2,0 %)	4	100	
Total Members	131	119 (96,7 %)	4 (3,3 %)	8	123	YES

# Election results





Thank you to  
outgoing Director  
Ignacio Blanquer

2020-2025

Full Professor, Universitat  
Politècnica de València

# Coffee break

15:45-16:00



## Item 07: EOSC post-2027

Presentation of possible implementation routes  
of FP 10 for addressing EOSC post-2027

Ute Gunzenheimer, Secretary General, EOSC-A



Paper E-1: "Neutral Paper" explaining  
possible implementation routes of FP 10  
for addressing EOSC post-2027



# eosc History of fact-finding mission

July - December 2025

16 July	Publication of <b>Multi-annual Financial Framework</b> (MFF) and <b>FP 10</b> proposals by the EC
25 September	Presentation of <b>3 Options</b> for EOSC in FP 10 - EC to EOSC Steering Board
10 October	Presentation of these 3 Options to EOSC-A membership at GA@11 by Michael Arentoft <ul style="list-style-type: none"><li>• Work programme based Partnership</li><li>• Joint Undertaking</li><li>• No Partnership</li></ul>
20 November	Submission of “ <b>Neutral Paper</b> ” to EOSC-A membership plotting the 3 Options on the 5 Tasks <ul style="list-style-type: none"><li>• Paper was factually checked by DG RTD/A.4 prior to submission</li></ul>
28 November	<b>EOSC Tripartite Event</b> in Copenhagen
03 December	<b>European Partnership Stakeholder Forum 2025</b>
10 December	GA#12



#HorizonEU

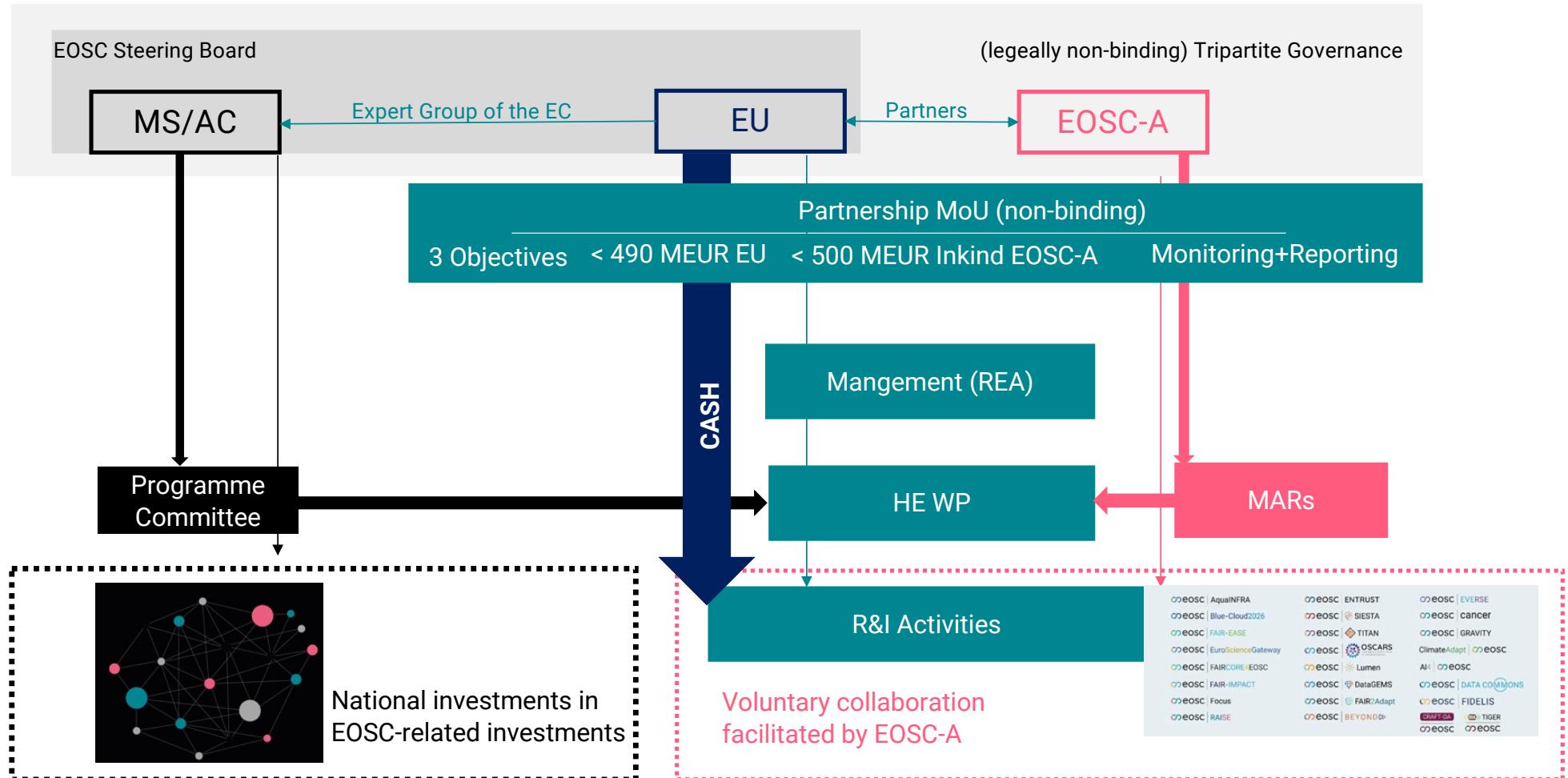
THE EU  
RESEARCH & INNOVATION  
PROGRAMME

2021 – 2027

EUROPEAN PARTNERSHIPS  
UNDER HORIZON EUROPE

# EOSC Horizon Europe co-programmed EOSC Partnership

2021 – 2027 (+ 3 additional years for closing out)



# Future of EOSC: implementation on the basis of the Commission proposal for new Horizon Europe

- 1 Work programme-based Partnership
- 2 Joint Undertaking
- 3 No Partnership



Presented at the Sept  
EOSC SB meeting

# Sustaining EOSC in practice – 5 Tasks

## Task **1**

Deploying and  
operating the  
EOSC EU Node

## Task **2**

EOSC  
Federation

## Task **3**

Enabling a web of  
FAIR data and  
services for  
science

## Task **4**

Research and  
prototyping new  
capacities for the  
EOSC Federation

## Task **5**

Enabling OS  
policies and the  
uptake of  
OS practices  
through EOSC



coeosc

## Tripartite Event Copenhagen, 28 November 2025



Photo: Flemming Leitorp

# eosc Key take-aways of Copenhagen Meeting

No firm commitment of any of the countries since FP 10 is still under negotiations between EC and Member States.

! However

1

**Partnership seen positively** with shared governance, common identification of objectives, central management of resources; up-front aligned funding a point of reflection

2

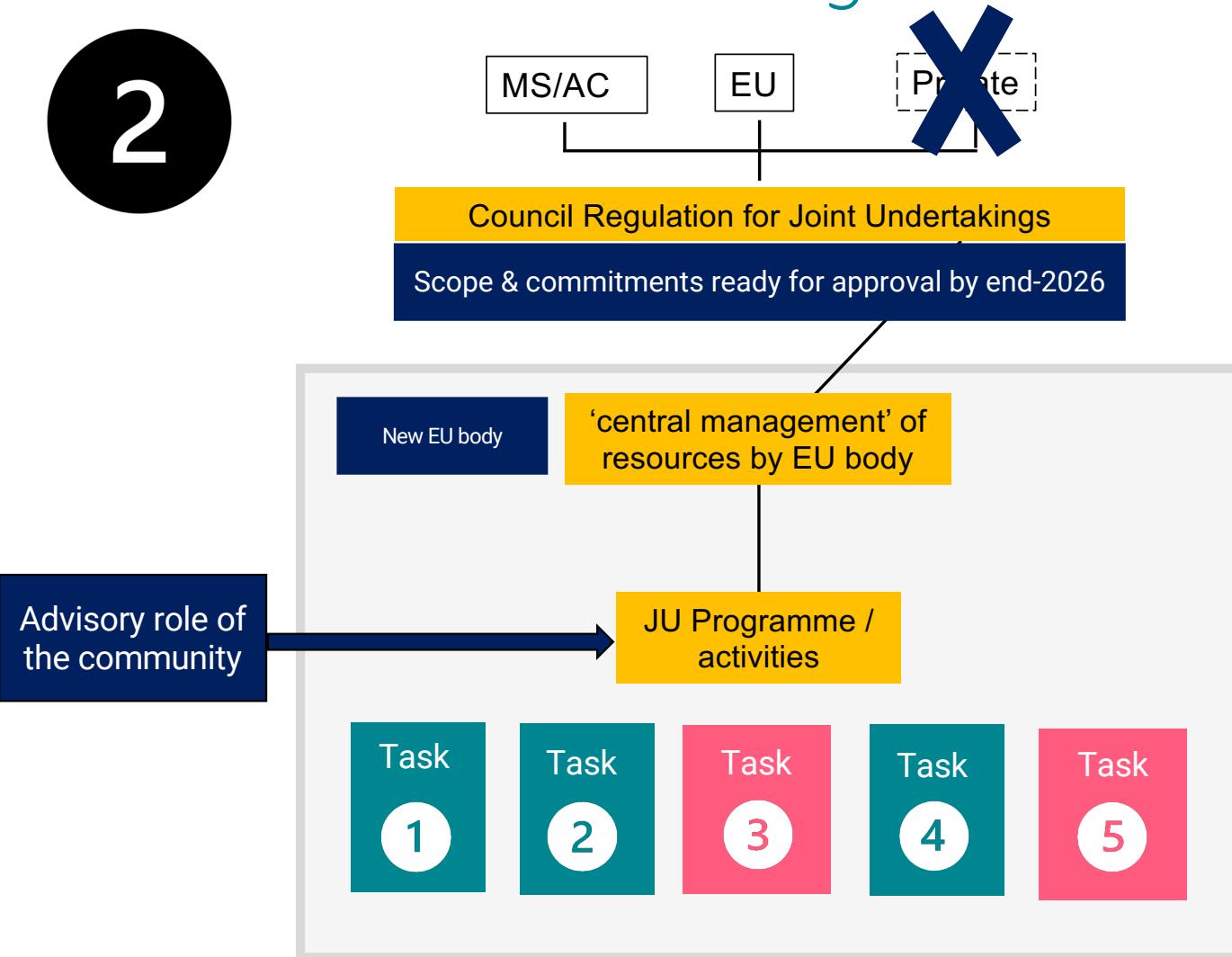
**Two models to focus on (WBP and JU):** more analysis needed, continue elaboration within the EOSC-SB SG policy and in the EOSC-SB

3

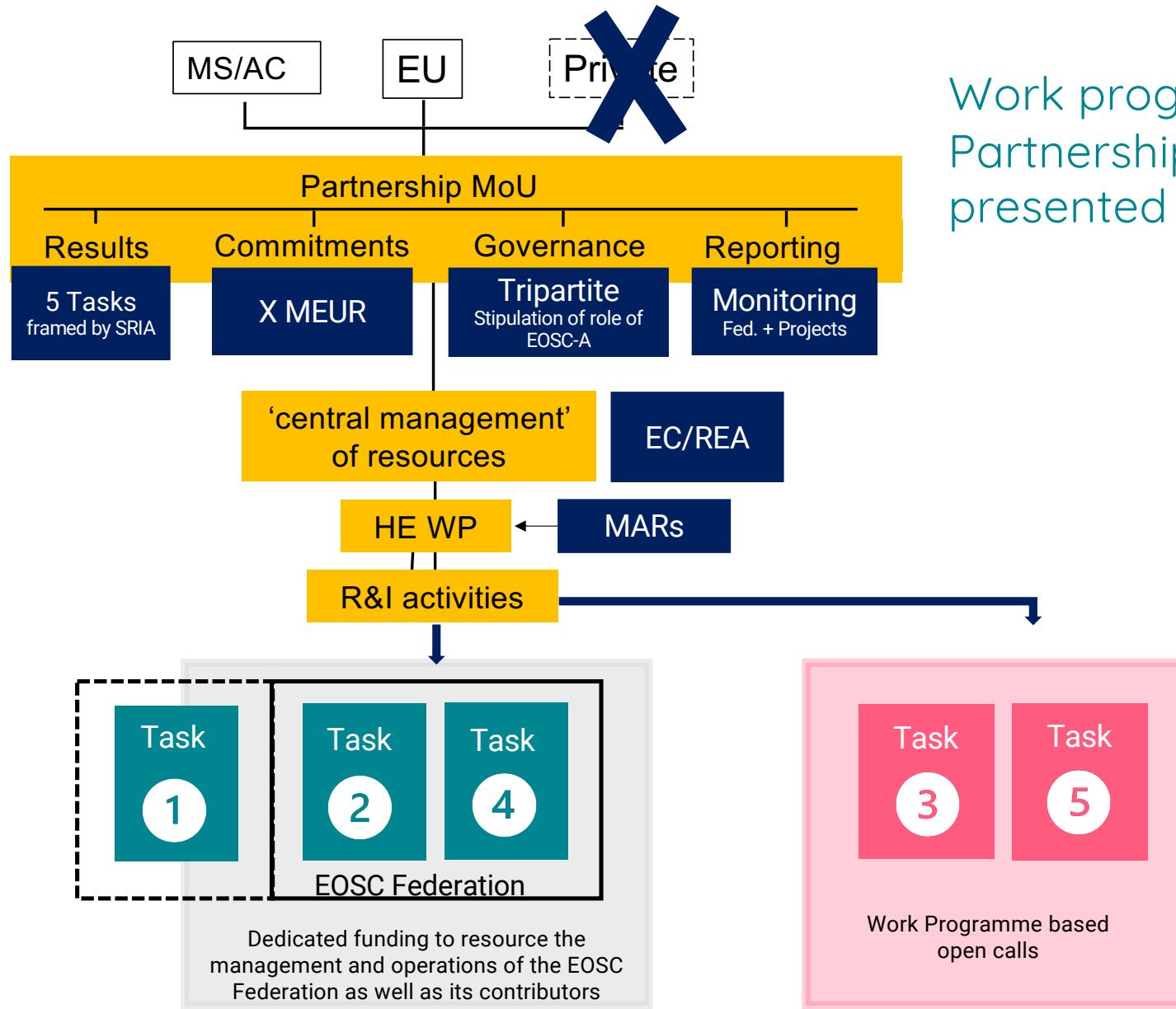
- **Support to EOSC by HE** through standard WP topics
- Areas of **activities identified by EC**
- EC may continue to seek **advice by means of an expert group**
- **Budget to EOSC topics** negotiated at **each programming cycle**
- **Co-funding at HE project level**, e.g. reduced rates, coordinated/joint calls

# Joint undertaking

2



- Shared governance
- Long-term secured EU funding
- Upfront co-funding
- Agreement on results to be delivered
- Mechanism to agree on programming & activities
- Only for duly justified cases
- Budget entrusted to JU
- Single Act for JUs
- Potentially more flexible:
  - Own financial Rules
  - Governance structure
- Potentially for large(r) budget



Work programme based  
Partnership model  
presented in Paper E-1

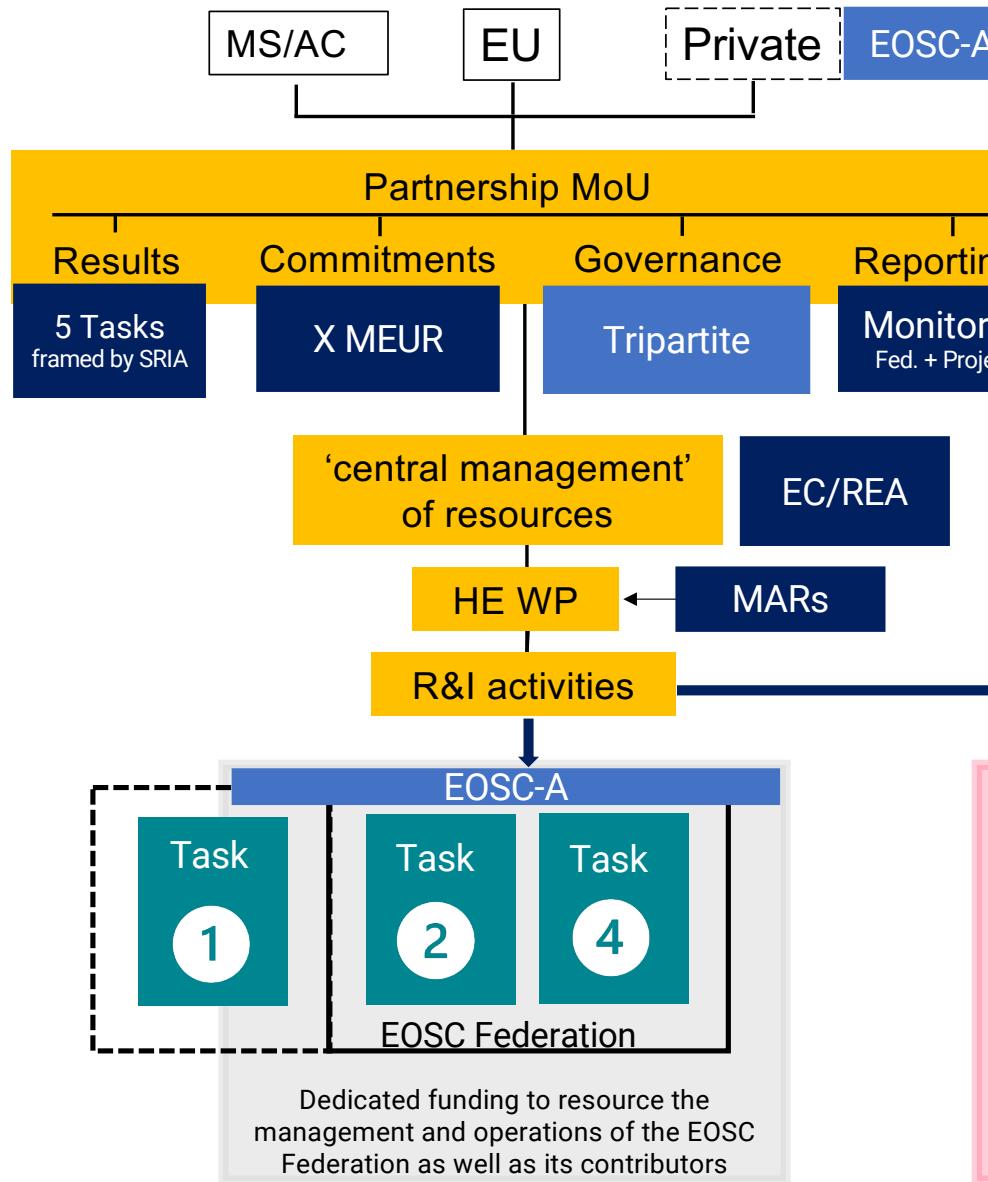
1

Work programme-based Partnership

## Alternative implementation route

Based on input collected at the  
Partnership Stakeholder Forum, 03 December 2025

1



## Alternative Implementation considerations

- Work programme-based Partnership with EOSC-A being a full Partner in the Tripartite Governance
- As well as EOSC-A leading on the EOSC Federation

# Other insights gathered

03 December 2025



## In-kind contributions

- Push from Member States to **re-introduce eligibility of in-kind contributions as financial commitment**



## Conclusions

- Everything is still **in the flow**
- Huge opportunity for EOSC-A to position its **ideal scenario** and advocate for it on institutional, national and European levels

Image by Mohamed Hassan from [Pixabay](#)



# State of play

## PILLAR II - Global challenges & European industrial competitiveness

CLUSTER 1: Health	CLUSTER 2: Culture, Creativity, Inclusive Societies	CLUSTER 4: Digital, Industry & Space	CLUSTER 5: Climate, Energy & Mobility	CLUSTER 6: Food, Bio-economy, Agriculture, Env...	EUROPEAN INNOVATION ECOSYSTEMS
Innovative Health Initiative	Resilient Cultural Heritage*	Chips (formerly KDT)	Clean Hydrogen	Circular Bio-based Europe	Innovative SMEs
Global Health Partnership	Social Transformations and Resilience*	Smart Networks & Services	Clean Aviation	R&I in the Mediterranean Area (PRIMA, Art. 185)**	EIT
Transformation of health systems		High Performance Computing	Single European Sky ATM Research 3	Biodiversa+	InnoEnergy
Chemicals risk assessment		European Metrology (Art. 185)	Europe's Rail	Climate Neutral, Sustainable & Productive Blue Economy	Climate
ERA for Health		AI-Data-Robotics	Connected and Automated Mobility (CCAM)	Water4All	Digital
Rare diseases		Photonics	Batt4EU	Animal Health & Welfare	Food
One-Health Anti Microbial Resistance		Made in Europe	Zero-emission waterborne transport	Accelerating Farming Systems Transitions	Health
Personalised Medicine		Clean steel – low-carbon steelmaking	Zero-emission road transport	Agriculture of Data*	Raw Materials
Pandemic Preparedness*		Processes4Planet	Built4People	Safe & Sustainable Food System	Manufacturing
Brain Health*		Global competitive space systems	Solar Photovoltaics	Forests and Forestry for a sustainable Future*	Urban Mobility
		Innovative Materials for EU (I AM for EU)	Clean Energy Transition		Cultural and Creative Industries
		Virtual Worlds*	Driving Urban Transitions		Water, Marine and Maritime Sectors and Ecosystem*
		Textiles of the Future			
		Raw Materials for the Green and Digital Transition*			

█ Institutionalised Partnerships (Art. 185/7)

█ Institutionalised partnerships / EIT KICs

█ Co-programmed

█ Co-funded

█ Horizon Europe strategic plan 2025-2027

\* Not yet launched

\*\* Direct continuation of a H2020 partnership

## PILLAR III - Innovative Europe

Innovative SMEs

EIT

InnoEnergy

Climate

Digital

Food

Health

Raw Materials

Manufacturing

Urban Mobility

Cultural and Creative Industries

Water, Marine and Maritime Sectors and Ecosystem\*

## CROSS-PILLARS I AND II

European Open Science Cloud

eo



Photo by Leeloo The First on [Pixels](#)

# Q&A



# Item 07: EOSC post-2027

## Decision/Open voting

# Establishing a common position on a post-2027 EOSC

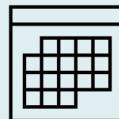
## Sara Garavelli, Director, EOSC-A



## Paper E-2: Establishing a common position on a post-2027 EOSC

# EOSC Paper E-2

Describes the **process to establish a common position** on a post-2027 EOSC



**Minor change:** Timeline for the country consultations

EOSC

EOSC Association GA#12

**Paper E-2: Establishing a common position on a post-2027 EOSC**

Agenda item	Item 07: EOSC post-2027
Meeting	12 <sup>th</sup> General Assembly
Date	10 December 2025
Purpose of the paper	The aim of this paper is to illustrate the co-creation process that will take place between December 2025 and May 2026 to prepare the EOSC-A membership to indicate its preferred option for EOSC post-2027 during the in-person EOSC-A GA #13 in May 2026.
Context	As the current Horizon Europe (FP9) winds down, a new governance and funding solution is required to ensure EOSC's continued development and operation through the next financial programming period of 2028-2034 since the Commission has already decided that the co-programmed Partnership model will not be carried forward into FP10. A decision on the future governance and funding framework for EOSC is expected by the end of 2026, in sequence with European-wide negotiations regarding the MFF and FP10.
Financial implications	The financial implications of implementing the process are included in Paper G – Financial matters.
Submitted by	EOSC-A Board of Directors
Action requested by General Assembly	The General Assembly is invited to approve the proposed co-creation process.
Key contacts	Klaus Tochtermann, <a href="mailto:klaus.tochtermann@eosc.eu">klaus.tochtermann@eosc.eu</a> Sara Garavelli, <a href="mailto:sara.garavelli@csc.fi">sara.garavelli@csc.fi</a> Ute Gunsenheimer, <a href="mailto:ute.gunsenheimer@eosc.eu">ute.gunsenheimer@eosc.eu</a>
Date production	20 November 2025

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Reg. number: 0755 723 931 | VAT number: BE0755 723 931

# eosc Main objective of the consultation



To collect the views of the **EOSC-A members** to produce an **EOSC-A position paper on the preferred governance and funding model for the future of EOSC post-2027**



The paper will also describe **the roles of the EOSC Association and its Members in the new model**



The paper will be **presented for endorsement at the EOSC Association General Assembly #13**, taking place in Brussels on 28-29 of May 2026



# Topics in focus for the consultation

Work programme-based Partnership or Joint Undertaking

Roles and duties of the EOSC Association and its members in the governance and operation of the future EOSC

# Target stakeholders: EOSC-A membership

## Phase 1

**Organised by stakeholder type** to better understand roles and expectations of stakeholders



The consultations will be opened only to **EOSC-A membership**: Mandated Organisations, Members and Observers (**1 person per organisation**)

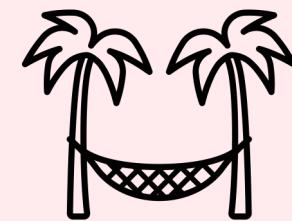
The stakeholders will be clustered in four categories:

- 1) **Funders**
- 2) **Mandated Organisations (MOs)**
- 3) **Research-Performing Organisations** (incl. RPO Forum)
- 4) **Service Providers for Research** (including the members of the e-Infra Forum and the ESFRI-RI WG)

Each organisation can participate in **1 consultation only** (exceptions for some Funders and MOs)

## Phase 2

**Organised by country** to understand how the stakeholders' expectations fit the national contexts and to gather additional inputs



In February and March, regular EOSC-A Fora activities will be suspended

# eosc Format



**Mainly online sessions** (max 2 h per session)



**In person meetings will be also considered** keeping into account resources



Sessions will be **organised by the EOSC-A Secretariat** and **facilitated by the EOSC-A Board**



Considering that **updates and new information** on the governance and funding models are coming in on a **weekly basis**, **it is not possible to share material with EOSC-A membership in advance**. Be ready to review the material one week before the meeting!



**The sessions** for the consultation will be **booked in December**. **Invitations will be sent to the EOSC-A Delegates (Members and MOs) and Representatives (Observers)**. if someone else will represent your organisation in the consultation, please forward the invite to the appointed person and **communicate the change of representative to the EOSC-A by due time**.

# eosc Process for reaching an EOSC-A position on EOSC post-2027

Dec 2025	Start of <b>co-creation process</b> with the EOSC Association membership to reach a common position on a preferred option for EOSC post-2027
2-6 Feb 2026	<b>Stakeholder consultation Round #1 – 4 online meetings</b> (1 for each stakeholder group)
9-13 Mar 2026	<b>Stakeholder consultation Round #2 – Follow-up of round #1 - 3 online meetings</b> (funders/RPOs/service providers) and <b>1 in person meeting with MOs</b> (incl. prep of country eng)
21 Apr 2026	Stakeholder consultation <b>preliminary results presented at the EOSC Tripartite event.</b> <b>Consultation with the countries starts</b>
28-29 May 2026	EOSC-A Members are asked to <b>adopt a clear position</b> on the Association's preferred option for EOSC post-2027 during GA#13
Jun 2026	<b>EOSC-A common position</b> shared with the European Commission and the EOSC Steering Board
Jun-Dec 2026	<b>Consultation with the countries continue</b>

eo



Photo by Leeloo The First on [Pixels](#)

# Q&A



Photo by [cottonbro studio](#)

## Item 07: Establishing a common position on a post-2027 EOSC

The GA is invited to approve the proposed cocreation process.

Decision/Open voting

# Item 08: Work plan 2026

Ute Gunsenheimer, Secretary General, EOSC-A



Paper F: Work plan 2026



# eosc Content

1



The Tripartite  
Collaboration and  
Horizon Europe  
EOSC Partnership

2



Working with the  
INFRAEOSC projects

3



Inside the EOSC  
Association

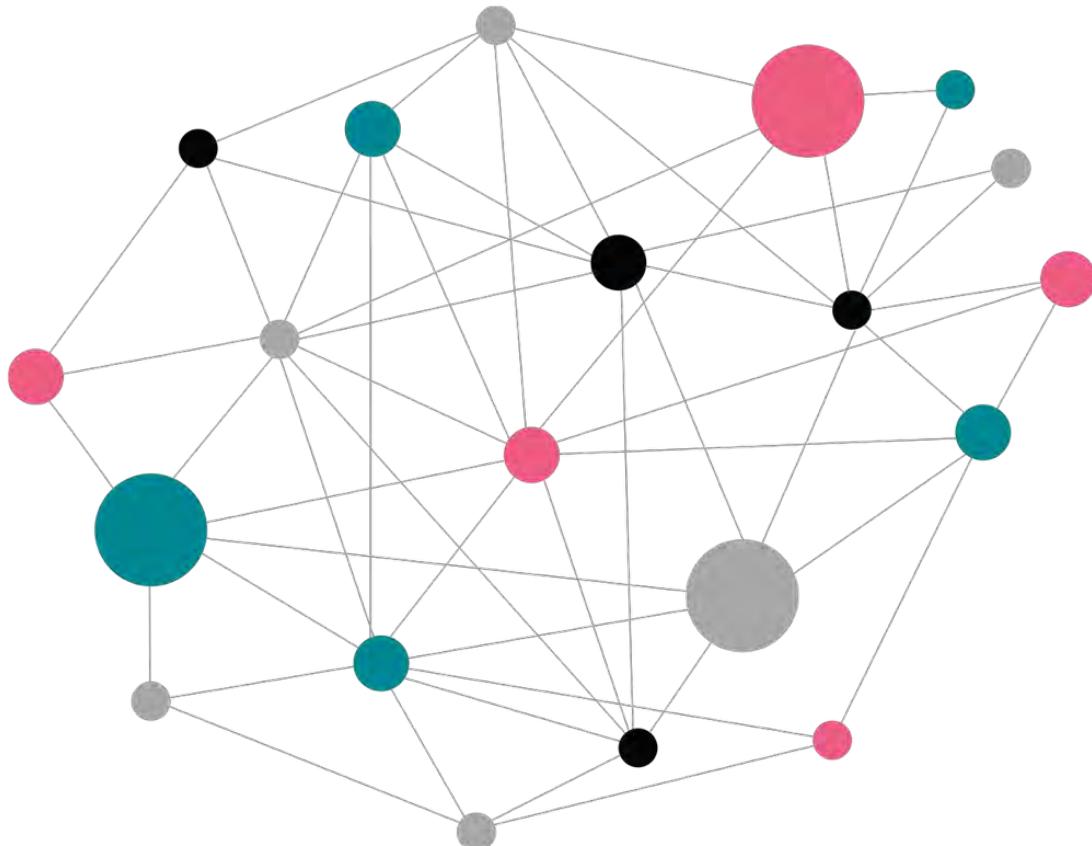


# The Tripartite Collaboration and Horizon Europe EOSC Partnership

1



# eosc Growing and maturing the EOSC Federation



- **The enrolment of new Nodes**, which will be a major activity for the Tripartite in 2026
- Moving the Federation as a whole toward its **production phase** through the deployment of capabilities across the candidate Nodes and the EOSC EU Node
- Implementing the EOSC Federation **Memorandum of Understanding**, signed between the Nodes and EOSC-A, and designed to move the Federation into a formal operational structure
- EOSC United project's programme to encourage a wider and more **intense engagement between EOSC and Europe's research communities**

# eosc Establishing the foundational elements of the EOSC Federation's governance

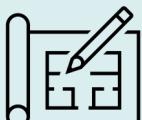
A major goal of EOSC United for 2026 is to establish the foundation of the EOSC Federation governance by prioritising the drafting of the rules of participation and analysing the legal and business model landscape.

## 16 Dec 2025 - Jun 2026

- Gatherer **existing access policies from other RIs** to inform the creation of a generic, standardised version suitable for all EOSC Nodes, while leveraging the Federation's MoU
- Developing a preliminary version of **legal agreements, compliance monitoring system, and risk management** plan for the Federation
- **Workshop between EOSC-A and the EC**, organised by EOSC United

## Jul - Dec 2026

- **Technical gap analysis** against the requirements of the project's use cases
- Define and refine the underlying **EOSC Federation architecture and Interoperability Framework**
- Development of the **security operational baseline, incident response procedures, and service management procedures**
- **Detailed cost analysis** of core services and **review of existing sustainability models**, providing the foundation for the standardised business model and incentive framework planned for early 2027



# eosc A framework for EOSC post-2027

A decision on the future governance and funding framework for EOSC is expected by the end of 2026, in sequence with negotiations regarding the MFF and FP10.

European Commission has decided that  
the **Co-programmed Partnership model**  
**will not be carried forward into FP10**



**A new governance and funding solution is required** to ensure EOSC's continued development and operation through the next financial programming period of 2028–2034

Process to be undertaken between now and May 2026

Engage & raise awareness among the membership and stakeholders

Develop a common position to be endorsed at GA#13 on 28-29 May 2026

EOSC-A to advocate for this position on the pan-European level

EOSC-A membership to engage policy stakeholders at the national level  
(new model for the EOSC NTEs)



# EOSC Symposium 2026

Autumn / Italy





# Phasing-out strategy

Like all Partnerships, the HE co-programmed EOSC Partnership must develop a so-called phasing-out strategy due in March 2026

- Phasing-out **does not imply mandatory termination** nor exclusion from future FP funding
- It is a **forward-looking exercise** to map credible transition pathways, safeguard results, and position Partnerships for future policy cycles, including the next MFF
- The strategy must be concise and **scenario-based**, presenting at least one credible option that **does not rely on EU FP funding**
- **Scenarios should:**
  - Propose alternative implementation models
  - Outline actionable steps
  - Define indicators to monitor progress
  - Remain coherent with broader policy contexts

# eoesc SRIA 2.0: Proposed indicative timeline for 2026

Date	Activity
Mid of 11/2025	Agreement by the Partnership on the Table of Contents for SRIA 2.0
1/12/2025	<ul style="list-style-type: none"><li>• Paper provision for Partnership Board Meeting on 17 December</li><li>• Provision of an extended table of contents, with short abstracts describing the content of each chapter</li></ul>
End of 12/2025	Design of survey for Chapter 2 ready for implementation
End of 01/2026	Draft Chapter 1 ready for review by EOSC-A BoD and EC
Mid of 01/2026 to end of 01/2026	Public consultation to gather input for Chapter 2
Mid of 02/2026	Chapter 1 approved by EOSC-A BoD and EC
Mid of 02/2026	Analysis of input from Chapter 2 public consultation ready
End of 02/2026	Draft Chapter 2 ready for review by EOSC-A BoD and EC

# eoesc SRIA 2.0: Proposed indicative timeline for 2026

Mid of 03/2026	Chapter 2 approved by EOSC-A BoD and EC
End of 03/2026	Draft Chapter 3 ready for review by EOSC-A BoD and EC
Mid of 04/2026	Chapter 3 approved by EOSC-A BoD and EC
Mid of 04/2026	Review of SRIA 2.0 (all chapters, with intro, management summary, foreword, etc.) by EOSC-A BoD and EC
01/05/2026	Final approval of SRIA 2.0 by EOSC-A BoD and EC
08/05/2026	Provision of final draft of SRIA 2.0 to EOSC-A membership for endorsement at GA #13
End of 05/2026	Endorsement of SRIA 2.0 of EOSC-A General Assembly
06/2026	Submission and approval of SRIA 2.0 to EOSC Partnership Board
07/2027	Publication of SRIA 2.0

# EOSC Monitoring and reporting of Additional Activities

Monitoring of the membership's Additional Activities (AAs) reveals that EOSC-A continues to far exceed performance expectations within the Partnership.

1

## **Survey to be launched in Q1 2026**

- Planned AAs for 2027
- Actual AAs for 2025



**EOSC | Monitoring Tool**

2

## **Consolidation and validation in Q2 2026**

3

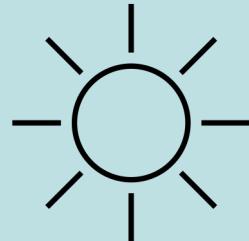
## **Data to be endorsed by the European Commission**

4

## **Data to be submitted through the IKAA Tool: IT module of the European Commission's Funding & Tenders Portal used for planning and reporting in-kind contributions under co-programmed and institutionalised European Partnerships**

# eosc Partnership Board

Meetings of the EOSC Partnership Board are expected to take place in summer (#9) and winter (#10) 2026



## Summer 2026

- Endorsement of draft Full Monitoring Report
- Endorsement of draft Biennial Monitoring Report
- Approval of SRIA 2.0



## Winter 2026

- Approval of AAR-2025
- Approval of AAP-2027

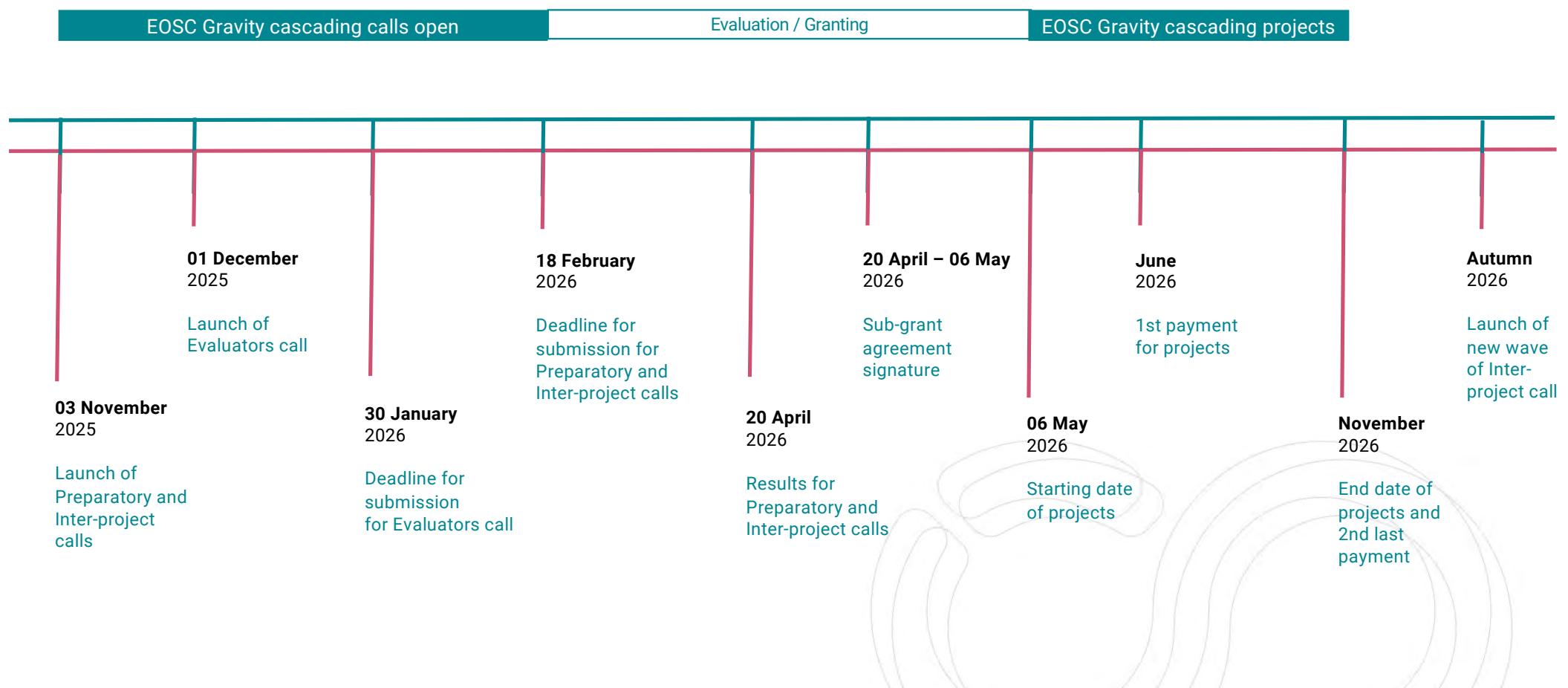


# Working with the INFRAEOSC projects

2



# EOSC Gravity cascading grants in 2026



# EOSC Academy



The EOSC Academy is a collaborative initiative that promotes **mutual learning, knowledge sharing, and capacity building** within the EOSC ecosystem. Its primary goal is to **support the development of the EOSC Federation**, focusing on both current and future EOSC Nodes.

## Objectives



- Capture **lessons learned** from the initial build-up phase of the EOSC Federation
- Support understanding of the EOSC Federation's **policy and technical dimensions**
- Disseminate information on **requirements for enrolling or onboarding** for next waves
- Co-develop joint **interactive workshops**
- Co-develop **training resources** grounded on practical insights
- Ensure easy access to **training materials**

## Expected impact



- Contribute to **accelerating the development** of the EOSC Federation
- Create **greater level of awareness** on lessons learned from the current Nodes
- Build a **shared understanding** of the EOSC Federation: a system of people and technical infrastructures



## Priorities for 2026

- Establish a liaison and maintain regular interaction with the EOSC Federation Training subgroup
- Organise a dedicated session during the Winter School and ensure regular communication with the Nodes
- Launch four targeted training actions
- Aggregate and curate relevant training resources
- Develop a dedicated microsite
- Support cascading grant selected organisations/consortia by facilitating tailored learning opportunities

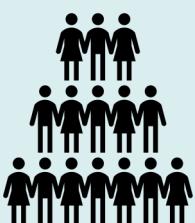


# eosc Evolving the work with the HE projects

The establishment of the technical and organisational foundations for the EOSC Federation have made it clear that the Federation and its Nodes have become the central destination for the work of the HE projects.

EOSC Gravity will facilitate **collaboration across INFRAEOSC projects** by evolving the established mechanisms:

- **Opportunity Area Expert Groups (OAEGs)**: members of EOSC-related projects and EOSC-A Task Forces join together to tackle technical challenges in seven topical areas via individual, dynamic work plans based on the goals defined during the first EOSC Winter School in 2024
- **HE working groups**
- **EOSC Winter School**



# Winter School 2026

27 - 29 January 2026  
Nice, France



eosc.eu

## EOSC Stakeholder Brokerage Event

*A unique opportunity for EOSC resource providers to meet and pitch solutions to the EOSC Federation Nodes, in a dedicated match-making session, during EOSC WS 2026.*

**AUDIENCE:** EOSC Stakeholders interested in the provision of resources to the EOSC Federation, across the EOSC community.

**FORMAT:** In-person, quick meetings between EOSC Nodes representatives and Resource Providers:

- 14 meeting tables (1 table per Node) + Hot-desks
- 10-minute slots
- Matchmaking supported by an online platform

### ENVISAGED OUTCOME:

- Onboarding of services/products to the EOSC Federation
- Submission of joint proposals to the EOSC Gravity calls
- Informing product development
- Increased visibility of products/services



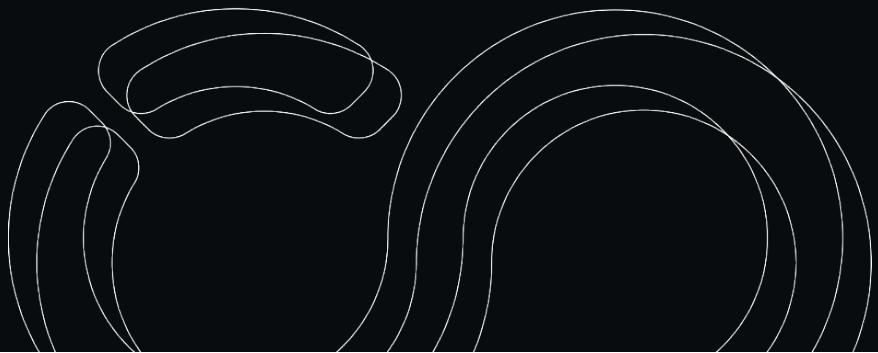
### Preparing for the Brokerage Event

- Learn about existing EOSC Nodes and the EOSC Federation
- Explore funding opportunities for collaborations/co-development (e.g.: EOSC-Gravity)
- Participate in our preparatory online meetings to refine your pitch and learn to use the matchmaking platform:
  - 11 Dec 2025; 14 Jan 2026
- Start populating the matchmaking platform!



# Inside the EOSC Association

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# eosc Working with the membership



- Jan-Apr 2026: **Establishing a common position on a post-2027 EOSC** and the role of the EOSC Association within that framework through a **cocreation process, including parallel consultations** that capture the needs of all EOSC-A stakeholders
- EOSC-A will leverage its existing **membership fora to exchange information** in preparation for the consultations and to facilitate the **advocacy process following GA#13**
- EOSC-A will **re-tool its National Tripartite Events (NTEs)**, both to facilitate exchange prior to the consultation and to advocate at the national level following GA#13
- NTEs will also begin to **transition into EOSC Federation user meetings in 2026**, intended to facilitate the connection between the national EOSC Nodes and their users

# GA#13: 28-29 May in Brussels

A vote to adopt an EOSC-A position paper on a post-2027 EOSC



## GA#14: End of 2026, online

Election of the EOSC-A President in conjunction with the Director elections



# eosc EOSC-A Task Forces



Technical and Semantic  
Interoperability Task Force

## AAI group

- Requirements for the EOSC AAI v2025
- EOSC AAI Architecture v2026

## Technical Interoperability group

- Report on the Technical aspects of the EOSC Interoperability Framework
- EOSC Federation Technical Architecture

## Semantic Interoperability group

- Recommendations for the EOSC Federation



Long-Term Data Retention  
Task Force

Update Terms of Reference and **extend work until the end of 2026**, with the following objectives:

- Conduct deeper research and produce an updated Deliverable D 4.2, version 2
- Focus on raising awareness and sharing recent research findings related to long-term data retention challenges



FAIR Metrics and Digital  
Objects Task Force

- **Build on 2025 deliverable** to enhance interoperability and strengthen cross-node collaboration within the EOSC Federation



Health Data  
Task Force

- Build on its 2025 deliverable to **develop D3.2: Strategic view of EOSC** supporting the adoption of EHDS

# eosc Plan for establishment of new Task Forces

The new TF configuration will be built on lessons learned, and adapted to the emerging realities of the rapidly evolving EOSC landscape.

The roadmap for the next round of TFs passes through **five key milestones**:

- **Q1 2026:** The EOSC Winter School 2026 will feature a brokerage event that will connect the TFs, the EOSC OAEGs, and the INFRAEOSC projects with the EOSC Federation Build-up Group
- **Q2 2026:** A robust set of recommendations delivered by EOSC Gravity will be considered by the EOSC-A Board in order to arrive at the TF focus areas, optimal size of the TFs, optimal length of remit, and a short-list of deliverables
- **Q3 2026:** A call for expressions of interest for TF members
- **Q4 2026:** A transitional handover period in which the EOSC-A Board and the current TF co-chairs will work closely with the EOSC Federation Build-up Group, and in dialogue with the OAEGs and INFRAEOSC projects

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# Q&A



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## Item 08: Work plan 2026

The GA is invited to approve the 2026 Work Plan of the EOSC Association.

Decision/Open voting

# Item 09: Financial matters

Klaus Tochtermann, President and Treasurer, EOSC-A



Paper G: Financial matters



# eosc 2024 Profit & Loss Account

The year 2025 marks a decisive moment in the evolution of EOSC and the EOSC Federation

- **Since 2024, EOSC-A has generated a cumulative positive result of 328.643,92 EUR.** This surplus will now be directed toward investments in 2025 and 2026 that directly benefit the EOSC community.
- Significant **in-kind effort** on the part of EOSC-A has been and will continue to be directed toward the **build-up of the EOSC Federation**
- **EOSC-A's In-kind contributions** to the Federation to enlarge its capacity in terms of both human and administrative resources, are strategic investments, amounting to **more than €150 kEUR**, and were essential to securing the successful delivery of the Association's responsibilities relative to the rollout of the EOSC Federation and to equip EOSC-A for the next phase of its mission, post-2027.

	Final figures 31/12/2024 EUR
1 - Personnel	-1.507.952,58
2 - Office-related	-218.950,64
Office supplies and other costs	-36.347,42
IT support + License fees	-65.229,29
Office rent and insurances	-117.373,93
3 - Financial management	-55.710,35
Financial and legal advice	-54.866,56
Publication	-843,79
4 - Communication activities	-144.186,18
Communications	-22.897,94
EOSC Focus Communication activities	-121.288,24
5 - Event and travel	-400.143,71
General Assembly	-70.108,48
F2F Board meetings	-2.260,00
EOSC Symposium 2024	-235.164,43
Travel and representation	-37.351,35
EOSC Focus event and travel	-24.848,48
National tripartite events	-2.335,50
Task force activities	-28.075,47
7 - Income	+2.655.587,38
Membership fees	+1.629.168,65
Observer fees	+179.502,01
EOSC Focus Grant	+525.520,81
EOSC Focus for the symposium	+149.665,00
Registration fees EOSC Symposium 2024	+156.222,50
Other Income	+15.508,41
Total expenses	-2.326.943,46
Total income	+2.655.587,38
Result	+328.643,92
Compensated by the reserve	
Budget balance	328.643,92

# EOSC Income projection and forecast 2025

- In 2025, EOSC-A issued invoices for annual subscriptions as early as 15 March 2025.
- As of 19 November 2025, a total of 28 invoices for 2025 membership fees remain unpaid, amounting to 151.166,67 EUR. Additionally, two outstanding invoices from 2024, totalling 3.166 EUR, and 2 invoices from 2023 totalling 20.000 are still pending.
- EOSC-A is actively pursuing recovery of these fees, with legal assistance where necessary.

Income projection for 2025

Category	No.	Fee in EUR	Amount
Members	154	10.000,00	+1.540.000,00
Ukrainian members	-1	10.000,00	-10.000,00
Observers	96	2.000,00	+192.000,00
Grants			+730.513,24
EOSC Focus			384.956,79
EOSC Gravity			255.556,45
EOSC Gravity for the EOSC Symposium			90.000,00
Registration fees EOSC Symposium			+350.000,00
		Total	+2.802.513,24

Forecast 2025

Category	No.	Fee in EUR	Amount in EUR
Members	156	10.000,00	1.560.000,00
Observers	95	2.000,00	190.000,00
Ukrainian members	1	0	0
“Provisional” Members since GA#10 (June-Dec 2025)	3	5.833,33	17.499,99
“Provisional” Observers since GA#10 (June-Dec 2025)	2	1.666,66	2.333,34
		Total	1.769.833,33

## The comparison between the actual forecast for 2025 and the budget for 2025 approved by GA#9

	Forecast to end of 2025	Proposed budget 2025 @GA9
1 – Staff costs	1.618.475,54	1.804.011,80
2 – Office-related costs	187.004,30	225.412,12
Office supplies and other costs	23.384,04	39.250,00
IT support + license fees	48.799,68	61.246,00
Office rent and insurances	114.860,59	120.116,12
3 - Financial management	215.704,26	51.770,00
Financial and legal advice	215.276,39	49.670,00
Publication	427,87	2.100,00
4 - Communication costs & Subcontracting	120.434,52	170.619,32
Website	3.500,00	3.500,00
Communications	13.070,31	18.734,45
EOSC Focus communication activities	103.864,21	133.634,87
EOSC Gravity communication activities		14.750,00
5 - Event and travel costs	683.773,44	550.700,00
General Assembly	103.964,37	75.000,00
F2F Board meetings	3.109,87	2.000,00
EOSC Symposium 2025	378.067,35	362.500,00
Travel and representation	59.520,29	16.500,00
Online GA	5.000,00	10.000,00
EOSC Focus event and travel	144,43	15.000,00
National Tripartite Events	7.018,97	7.200,00
Task Forces activities	878,65	55.000,00
EOSC Gravity event and travel costs (Winter-School)	120.669,50	7.500,00
7 - Income	+2.570.395,00	+2.802.513,24
Membership fees	1.577.499,99	+1.530.000,00
Observer fees	192.333,34	+192.000,00
EU Grants	497.321,98	+730.513,24
Other Income (Winter School 2025)	42.206,55	
Registration fees EOSC Symposium 2025	261.033,14	+350.000,00
Total Costs	2.825.432,06	2.802.513,24
Total income	2.570.395,00	+2.802.513,24
Result	-255.037,06	0,00
Compensated by profit 2024	328.643,92	
Balance	-72.606,96	

## Assumptions

- **The fees for Members and Observers stay the same in 2025**, and no fees will remain outstanding. Only once it becomes certain that we will not recover them will they be discounted from income.
- The work that EOSC-A is doing in the framework of the co-programmed European Partnership for EOSC will be **supported by the Horizon Europe grants EOSC Gravity** (started June 2025) and **EOSC United** (started in September 2025).
- Based on the retrospective financial evaluation of the EOSC Symposium 2025, EOSC-A will carefully assess the requirements for the coming year's event. For now, the **EOSC Symposium 2026 has been provisioned to be organised in more economic friendly location**.

Income  
projection  
for 2026

Category	No.	Fee in EUR	Amount
Members	156	10000	+1.560.00,00
Ukrainian Members	1	10000	0
Observers	97	2000	+194.000,00
Grants			+1.327.292,11
EOSC United			543.638,88
EOSC Gravity			693.653,23
EOSC Gravity for the EOSC Symposium			90.000,00
Registration fees EOSC Symposium			+230.000,00
		Total	3.411.292,11

## Expected costs for 2026

The budget is based on the best possible estimates for 2026, incorporating both real figures and provisions to account for expected and unforeseen risks.

- As per **Belgian law**, salaries are indexed automatically, regardless of the organization's size, nature, or sector. Personnel costs go beyond basic payroll costs and include various staff categories.
- **Cost projections:** The budget reflects the best estimates based on the experiences of the previous years.

	Proposed budget 2026
1 – Staff costs	2.200.940,71
2 – Office-related costs	171.077,67
Office supplies and other costs	28.662,50
IT support + license fees	75.822,63
Office rent and insurances	66.592,54
3 - Financial management	215.996,08
Financial and legal advice	212.971,08
Publication	3.025,00
4 - Communication costs & Subcontracting	126.287,70
Website & Call Platform	64.735,00
Communications	23.213,85
EOSC Symposium communication activities	9.438,00
EOSC Gravity communication activities	28.900,85
5 - Event and travel costs	770.510,00
General Assembly	105.000,00
F2F Board meetings	2.332,00
EOSC Symposium 2026	320.000,00
Travel and representation	102.178,00
Online GA	5.000,00
National Tripartite Events	15.000,00
EOSC Winterschool event and travel costs	100.000,00
EOSC Federation Meetings	121.000,00
7 - Income	3.411.292,11
Membership fees	1.560.000,00
Observer fees	194.000,00
EU Grants	1.327.292,11
Registration fees EOSC Symposium 2026	230.000,00
Total Costs	3.484.812,16
Total income	3.411.292,11
<b>Result</b>	<b>-73.520,05</b>
Compensated by provisional profit in 2025	73.520,05
Budget Balance	0

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# Q&A



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## Item 09: Financial matters

The GA is invited to adopt the budget proposal of EOSC-A for 2026.

Decision requires two-third ( $\frac{2}{3}$ ) majority of votes of Members present or represented

Decision/Open voting

# Item 10: Discussion/AOB



## Approach to GA#12 minutes

- Deadline for submission to membership (15 days):  
**25 December 2025**
- Deadline for comments (15 days):  
9 January 2025 – extend to **12 January 2025**

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# Item 11: Closing





Save the date

# General Assembly #13



28-29 May 2026  
Brussels